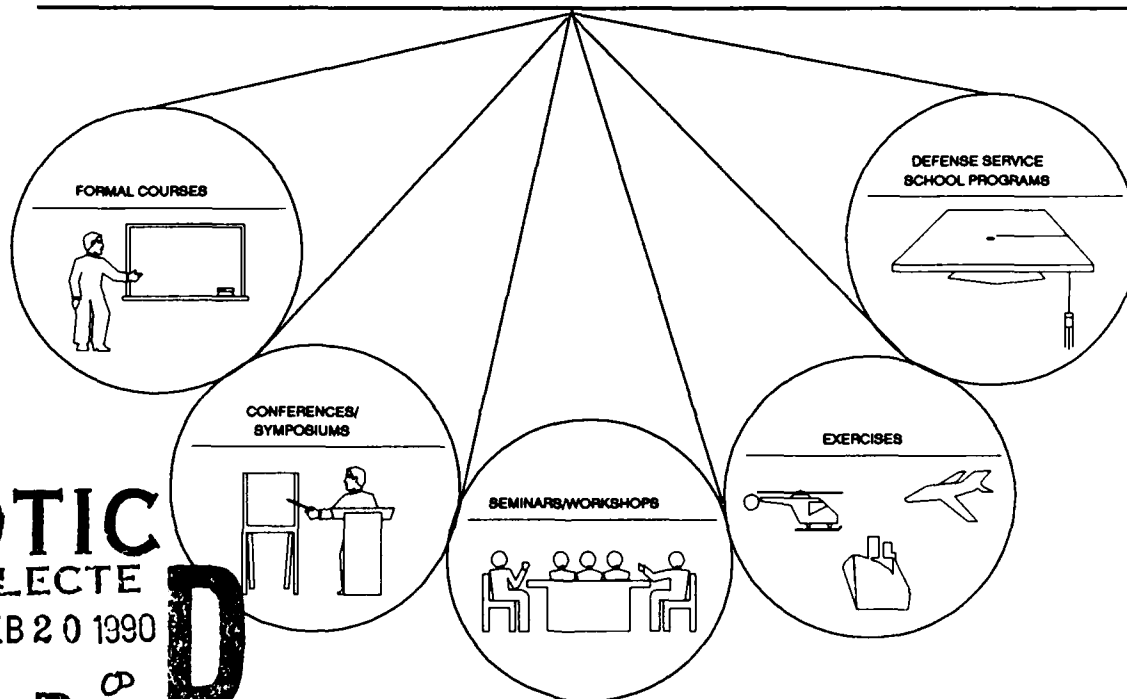


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MOBILIZATION TRAINING AND NETWORKING RESOURCE INVENTORY



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Prepared by
ARMY MOBILIZATION INTEGRATION CELL
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Engineer Studies Center
US Army Corps of Engineers
Ft. Belvoir, Virginia

January 1990

90 02 16 046

REPORT DOCUMENTATION PAGE

Form Approved
OMB No 0704-0188
Exp Date Jun 30, 1986

1a. REPORT SECURITY CLASSIFICATION UNCLASSIFIED			1b. RESTRICTIVE MARKINGS N/A		
2a. SECURITY CLASSIFICATION AUTHORITY N/A			3. DISTRIBUTION/AVAILABILITY OF REPORT Approved for public release; distribution is unlimited.		
2b. DECLASSIFICATION/DOWNGRADING SCHEDULE N/A					
4. PERFORMING ORGANIZATION REPORT NUMBER(S) CEESC-R-90-5			5. MONITORING ORGANIZATION REPORT NUMBER(S)		
6a. NAME OF PERFORMING ORGANIZATION US Army Engineer Studies Center		6b. OFFICE SYMBOL (If applicable) CEESC	7a. NAME OF MONITORING ORGANIZATION ODCSOPS/DAMO-ODM		
6c. ADDRESS (City, State, and ZIP Code) CASEY BUILDING #2594 FORT BELVOIR, VIRGINIA 22060-5583			7b. ADDRESS (City, State, and ZIP Code) HQDA, Attn: DAMO-ODM, Pentagon, Washington, DC 20310		
8a. NAME OF FUNDING/SPONSORING ORGANIZATION Deputy Under Sec for the Army- Oper Research		8b. OFFICE SYMBOL (If applicable) DUSA-OR	9. PROCUREMENT INSTRUMENT IDENTIFICATION NUMBER		
8c. ADDRESS (City, State, and ZIP Code) Deputy Under Secretary for the Army (OR) The Pentagon Washington, DC 20310			10. SOURCE OF FUNDING NUMBERS		
			PROGRAM ELEMENT NO. 000	PROJECT NO. 000	TASK NO. 000
			WORK UNIT ACCESSION NO. 000		
11. TITLE (Include Security Classification) MOBILIZATION TRAINING AND NETWORKING RESOURCES INVENTORY					
12. PERSONAL AUTHOR(S) Smith, L.; Spigelmyer, D.					
13a. TYPE OF REPORT Final		13b. TIME COVERED FROM 8903 TO 8912		14. DATE OF REPORT (Year, Month, Day) 891231	
				15. PAGE COUNT 75	
16. SUPPLEMENTARY NOTATION Agency Accession No.: DA318231					
17. COSATI CODES			18. SUBJECT TERMS (Continue on reverse if necessary and identify by block number)		
FIELD	GROUP	SUB-GROUP	MOBILIZATION: TRAINING, EXERCISES, CONFERENCES, WORKSHOPS.		
19. ABSTRACT (Continue on reverse if necessary and identify by block number)					
<p>The purpose of the Mobilization Training and Networking Resources Inventory is to aid in awareness, coordination and information exchange within the Army mobilization planning community.</p> <p>This listing includes a wide range of mobilization related courses, recurring conferences, seminars, and exercises. These mobilization training resources extend throughout the Department of Defense, federal agencies and private organizations. We believe that these mobilization resources should increase mobilization planners' awareness of available training and information sharing opportunities.</p> <p>This inventory was compiled as part of the ESC Army Mobilization Integration Cell study effort. AMIC was formed at the Engineer Studies Center (ESC) in 1987, to improve coordination, promote information exchange and help preclude duplication of effort in mobilization planning.</p>					
20. DISTRIBUTION/AVAILABILITY OF ABSTRACT <input type="checkbox"/> UNCLASSIFIED/UNLIMITED <input checked="" type="checkbox"/> SAME AS RPT <input type="checkbox"/> DTIC USERS			21. ABSTRACT SECURITY CLASSIFICATION UNCLASSIFIED		
22a. NAME OF RESPONSIBLE INDIVIDUAL Technical Director, ESC			22b. TELEPHONE (Include Area Code) (202) 355-2373		22c. OFFICE SYMBOL CEESC

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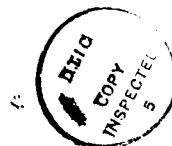
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ACKNOWLEDGMENTS

This monograph inventory was prepared under the overall direction of Ms. Jill M. Davis, senior project manager and Mr. Donald W. Spigelmyer, project manager. Ms. Linda W. Smith, associate analyst, of the US Army Engineer Studies Center compiled this monograph. It was edited by Ms. Paula Seau, technical publication assistant.

Special thanks are extended to all of the mobilization planners throughout the Department of Defense, federal agencies, and private organizations that provided information to help formulate this document.

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LIST OF ABBREVIATIONS AND ACRONYMS

ADPA	American Defense Preparedness Association
AFR	Air Force Regulation
AMIC	Army Mobilization Integration Cell
AMR	Army Mobilization Review
ANDER	Association of National Defense Executive Reservists
ANGB	Army National Guard Bureau
ARAP	Army Remedial Action Projects
ARNG	Army National Guard
ASRRS	Army Survival Reconstitution and Recovery System
AV	Autovon
AWC	Army War College
CAA	Concepts Analysis Agency
CAS	Crisis Action System
CAS ³	Combined Arms and Services Staff School
CDR	Commander
CEHND-TD-NT	Corps of Engineers Huntsville Division, Training Division, Nontraditional Training Branch
CGSOC	Command and General Staff Officers Course
CINCFOR	Commander in Chief FORSCOM
CONUS	Continental United States
CONUSA	Continental United States Army
CPT	Captain
CPX	Command Post Exercise
CSA	Combat Support Agency
DAMO-ODM	Deputy Chief of Staff for Operations and Plans, Operations Readiness and Mobilization Directorate, Mobilization Division
DAMO-ODO	Operations and Contingency Plans Division, Exercise Branch
DAPE-MO	Department of Army Personnel, Mobilization Office
DOD	Department of Defense
DPAS	Defense Priorities and Allocation System
DSMC	Defense Systems Management College
EMDREX	Emergency Mobilization and Deployment Readiness Exercise
ESC	Engineer Studies Center

LIST OF ABBREVIATIONS AND ACRONYMS (Continued)

FEMA	Federal Emergency Management Agency
FGOS	Flag and General Officers Seminar
FIRS	FORSCOM Issue Resolution System
FORSCOM	Forces Command
FTX	Field Training Exercise
GMR	Graduated Mobilization Response
GOMR	General Officer Mobilization Review
HILEX	High Level Exercise
HQ USACE	Headquarters, United States Army Corps of Engineers
HQATC	Headquarters, Army Training Center
HQDA	Headquarters, Department of the Army
HSC	Health Services Command
ICAF	Industrial College of the Armed Forces
IMA	Individual Mobilization Augmentee
JCRP	Joint Command Readiness Program
JCS	Joint Chiefs of Staff
JDC	Joint Deployment Community
JDS	Joint Deployment System
JMCRP	Joint Mobilization Command Readiness Program
JOPS	Joint Operations Planning System
JPEC	Joint Planning and Execution Course
JPOC	Joint Planning Orientation Course
JSCP	Joint Strategic Capabilities Plan
JSPS	Joint Strategic Planning System
JULLS	Joint Universal Lessons Learned System
LEXA	Logistics, Plans, and Operations
LTC	Lieutenant Colonel
MACOM	Major Army Command
MAJ	Major
MAOR	Mobilization Action Officer Review
MCRP	Mobilization Command Readiness Program
MDPC	Mobilization and Deployment Planning Course
MMRP	Medical Mobilization Readiness Program
MODRE	Mobilization and Deployment Readiness Exercise
MUSARC	Major United States Army Reserve Command

LIST OF ABBREVIATIONS AND ACRONYMS (Continued)

NADIBO	North American Defense Industrial Base Organization
NATO	North Atlantic Treaty Organization
NDER	National Defense Executive Reservists
NG	National Guard
NGB	National Guard Bureau
NGB-AAR-M	National Guard Bureau, Army Mobilization Readiness, Mobilization Branch
NSEP	National Security Emergency Preparedness
OCONUS	Outside the Continental United States
ODCSOPS	Office of the Deputy Chief of Staff for Operations and Plans
ODCSLOG	Office of Deputy Chief of Staff for Logistics
ODCSPER	Office of Deputy Chief of Staff for Personnel
OPLAN	Operations Plan
OPR	Office of Primary Responsibility
OSD	Office of the Secretary of Defense
POC	Points of Contact
POM	Program Objective Memorandum
RAP	Remedial Action Projects
RC	Reserve Component
RCRP	Regional Command Readiness Program
REMOBE	Readiness for Mobilization Exercise
REX-ALPHA	Readiness Exercise
RF	Reserve Forces
ROTC	University Reserve Officer Training Courses
S3	Operations Officers for Battalion, Brigade, or Group
SAME	Society of American Military Engineers
SFC	Sergeant First Class
SOCS	School of Corresponding Studies
SORTS	Status of Resource and Training System
SRA	Support Force Requirements Analysis
SSG	Staff Sergeant
STARC	State Area Command
STARCEX	State Area Command Exercise

LIST OF ABBREVIATIONS AND ACRONYMS (Continued)

TPFDD	Time-Phased Force Deployment Data
TPU	Troop Program Unit
TRADOC	United States Army Training and Doctrine Command
TSS	Time Sharing System
TTOC	Combat Support Training Division
UMO	Unit Movement Officer
US	United States
USACE	United States Army Corps of Engineers
USAF	United States Air Force
USTRANSCOM	United States Transportation Command
VIP	Visual Information Processor
WES	WWMCCS Entry System
WESCOM	Western Command
WIN	WWMCCS Intercomputer Network
WINTEX-CIMEX	Winter Exercise, Civil Military Exercise
WWMCCS	Worldwide Military Command and Control System

MOBILIZATION TRAINING AND NETWORKING RESOURCE INVENTORY

I. INTRODUCTION

1. **PURPOSE.** This monograph provides a single document that identifies and describes mobilization training and networking resources available to Army planners.

2. **SCOPE.** This monograph:

- a. Defines mobilization for the purpose of the Army Mobilization Integration Cell (AMIC).
- b. Identifies training available at all Army levels worldwide.
- c. Includes formal courses, conferences/symposiums, seminars/workshops, exercises, and defense service school programs.
- d. Includes certain training throughout the Department of Defense (DOD), federal agencies, and private organizations.
- e. Identifies both general and specific training.

3. **BACKGROUND.** The lack of coordination of Army mobilization planning is a recognized problem area. AMIC was organized at the Engineer Studies Center (ESC) to address this issue based on its unique ability to analyze mobilization problems and develop solutions. The AMIC project is cosponsored by the Deputy Under Secretary of the Army for Operations Research and the Chief of Engineers. The Operations Readiness and Mobilization Directorate of the Office of the Deputy Chief of Staff for Operations and Plans (ODCSOPS) functions as the technical proponent for this effort. AMIC's mission is to improve the overall quality of Army mobilization analysis by assisting the Army leadership in identifying problem areas, assisting users of analytic products in identifying and locating past and ongoing study efforts, and promoting the exchange of information among planners and agencies to prevent duplication of effort. As part of this initiative, ESC created and distributed a Mobilization Planner/Action Officer Points-of-Contact (POC) List and a Mobilization Studies List covering the period 1978 to 1988. These products provide mobilization planners with key individuals and organizations working major mobilization issues and a ten-year listing of completed analytical efforts. In addition to identifying the mobilization POCs, studies, and models, ESC recognized a need to explore and identify mobilization training and networking resources as an integral part of this process.

4. APPROACH.

a. The first step toward identifying available mobilization training and networking resources was to develop a list of key people to contact. This contact list was developed using the DOD telephone directory, our AMIC POC list and the sign-in roster from the Army Mobilization Review held in May 1989. Individuals were selected from different services, Army levels, departments, service schools, government agencies and private organizations to provide diverse sources of information. This contact list was the starting point for a research effort that grew with each contact.

b. AMIC next developed a questionnaire to identify and evaluate training resources, survey key mobilization planners/action officers about their role in mobilization, and determine who attends what type of training and how often (Attachment 1). The questionnaire was administered through telephone and on-site interviews.

c. AMIC gathered relevant information on training resources to include title, location, dates, duration, specific requirements or restrictions, sponsor, POC name, telephone number, and a brief description/synopsis. Information came from telephone interviews, service school catalogs, seminar handbooks, information papers, after action reports, brochures, course descriptions, technical bulletins, read ahead packages, and copies of briefing slides.

d. After AMIC collected all the training and networking resources information, they indexed that data into categories.

e. AMIC then developed this inventory which presents its information by type resource and then alphabetically within each section.

f. To help update this inventory, we have provided a form at the end of this document (Attachment 2). We request your help in this matter.

II. OVERVIEW

5. **GENERAL.** Mobilization planning is a complex, integrative, and important task involving all of DOD, many federal agencies, and private organizations. It is important that mobilization planners are trained in the many complex facets of mobilization. Through the use of the training and networking resources inventory, mobilization planners can improve their awareness of training opportunities available to them.

6. **DEFINITION.** Mobilization is a diverse term among the military services and the Major Army Commands (MACOMs). AMIC found that the word "mobilization" did not have a universal meaning. Such terms as "Contingency Planning," "National Emergency Planning," and "Reception and Onward Movement" were applied to their definition of mobilization. The military services, MACOMs, and Army view mobilization from their own unique perspectives. Despite these differences, the issue is the same: Preparing for War.

The following definition of mobilization was selected for the purposes of AMIC and was the basis for determining the range of training to be included in this inventory:

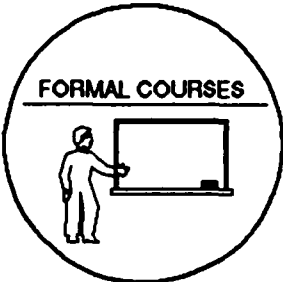
"The act of preparing for war or for other emergencies through assembling and organizing national resources....it is a process of actualizing the country's potential to apply force in the pursuit of national objectives...four large classes of actions define the task: military, industrial, civil defense and alliances."

7. **TYPES OF TRAINING.** Mobilization training and networking resources are grouped into five categories as illustrated in Figure 1 (page 4). Each category is defined at the beginning of each section to identify the specific characteristics of its grouping. Different kinds of training are included in each section: hands-on, exportable, correspondence courses, formal, informal, specific, general, and technical training.

8. **RANGE OF TRAINING.** ESC has included a wide range of training and networking resources. Training resources range from general to specific, formal to informal, resident to on-site, and limited to open attendance. Some of the training resources listed touch upon specific functional areas of mobilization (e.g., industrial base) while others provide general information on more than one functional area. The Medical Command Readiness Program sponsored by the Health Services Command (HSC) is an example of training related to a specific functional area of mobilization. The Mobilization and Deployment Planning Course sponsored by the Command and General Staff College is an example of training that provides general information related to more than one functional area of mobilization. These examples are included in the training lists that follow.


MOBILIZATION TRAINING AND NETWORKING RESOURCE CATEGORIES

1.




FORMAL COURSES

A SEPARATE UNIT OF INSTRUCTION RELATED TO THE SUBJECT OF MOBILIZATION
2.




CONFERENCES/
SYMPOSIUMS

A FORMAL MEETING ON MOBILIZATION, PREPARED FOR A LARGE AUDIENCE
3.




SEMINARS/
WORKSHOPS

A MEETING FOR INFORMATION EXCHANGE AND PROBLEM SOLVING ON MOBILIZATION
4.



EXERCISES

A DRILL PERFORMED TO DEVELOP OR IMPROVE MOBILIZATION PREPAREDNESS
5.



DEFENSE SERVICE
SCHOOL PROGRAMS

MOBILIZATION PORTION OF CURRICULUM DESIGNED FOR SELECTED INDIVIDUALS

9. DURATION OF TRAINING. All of the mobilization training resources identified occur between one and 20 times annually. Conferences and workshops run as often as monthly and as seldom as "whenever resources are available." Many of the major conferences and workshops occur at the same time every year. They are identified in **Figure 2** (page 6). Exercises occur at least once every three years, but most occur annually. Individual training resources range from one hour to nine weeks in duration.

10. LOCATION OF TRAINING. The Mobilization Training and Networking Resource Inventory includes training resources that are available at many levels of the Army, DOD, federal agencies, and private organizations. These training resources are located at such facilities as the Pentagon, MACOM Headquarters, Army installations, mobilization stations, State Area Command (STARC) Headquarters, Major US Army Reserve Command (MUSARC) Headquarters, Army and Joint training institutions, US Air Force (USAF) bases, federal agencies, and at hotel accommodations within the United States (US). Some of the training occurs Outside the Continental United States at places such as Canada and Germany. A number of the training resources included are held at more than one location.

11. OBSERVATIONS. AMIC conducted 62 (32 officers and 27 civilians) questionnaire-based interviews. Questions included: awareness of training resources, attendance at specific courses, opinions on mobilization training, and information about the respondent's job. Listed below are some of the more important observations:

a. All of the individuals surveyed agree that mobilization training and networking resources help increase their understanding and awareness of mobilization issues and problems. Only 76 percent of these individuals attend training annually.

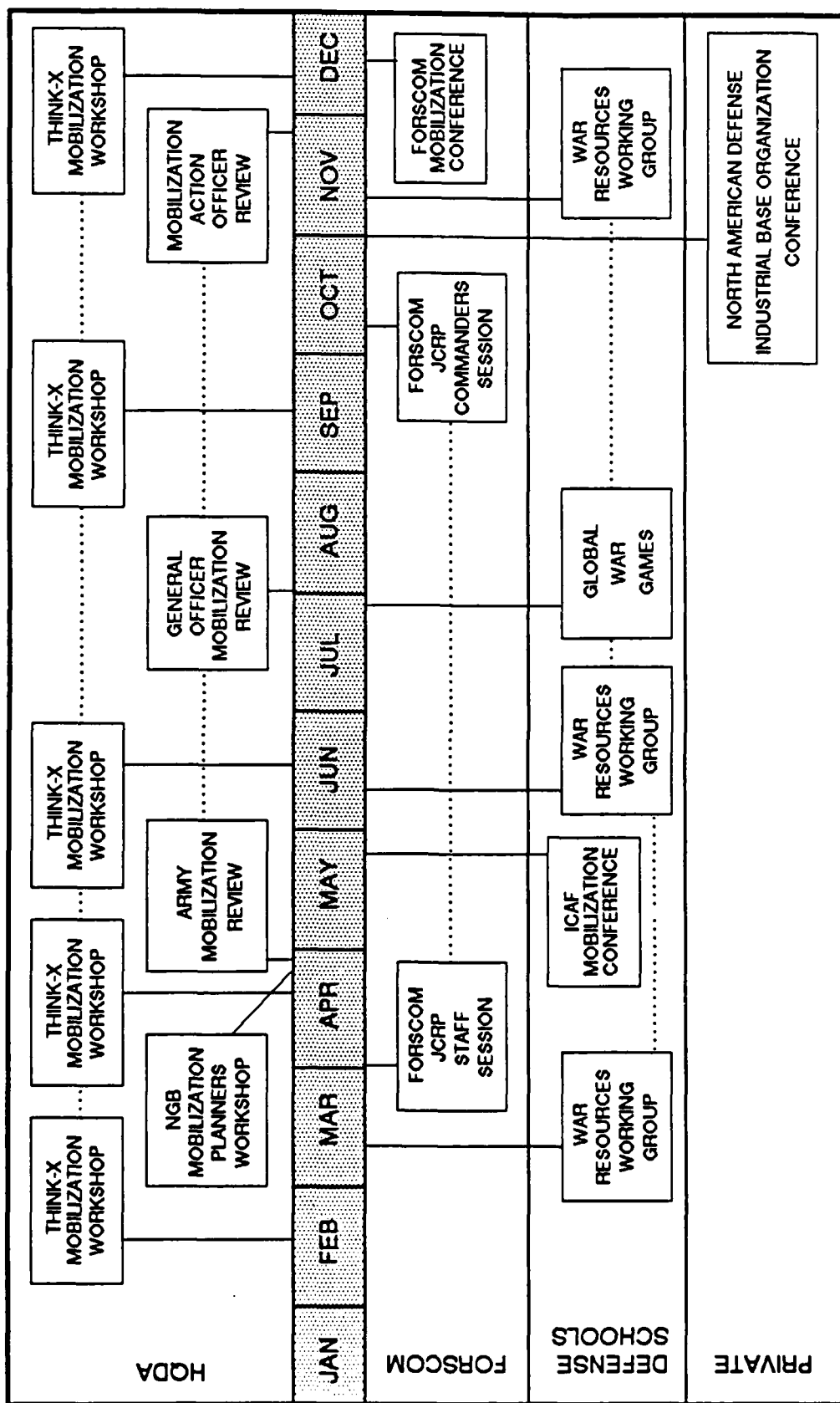
b. Thirty five percent of the individuals surveyed have attended the United States Army Training and Doctrine Command's (TRADOC) Mobilization and Development Planning Course at Fort Sam Houston, which is the only course that provides a general overview of all functional areas of mobilization.

c. Thirty eight percent of the individuals surveyed are occupying their first mobilization job assignment. Only 11 percent of these new mobilization action officers attended the Mobilization and Deployment Planning Course and only 27 percent were briefed on the what's, who's, and where's of the job when entering their mobilization assignment.

d. Mobilization action officers spend an average of 74 percent of their time working on mobilization issues.

e. On average, civilian mobilization action officers have more job experience than their military counterparts. Civilian mobilization action officers have an average of 4 years in their positions while military have an average 2-year tour of duty.

TIMELINE OF ANNUALLY RECURRING



..... INTERRELATED WORKSHOPS

NOTE: Some of these workshops fluctuate within a few weeks of the date indicated

12. RECOMMENDATIONS.

a. The term "mobilization" needs a standardized definition. A standardized interpretation would provide better communication among the services and MACOMs.

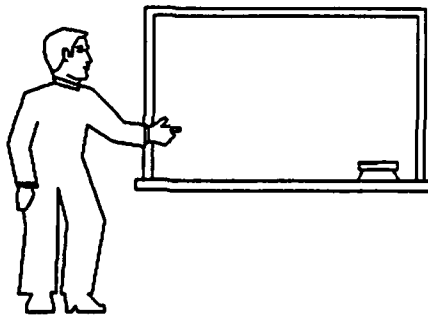
b. More effort needs to be applied to integrating the training programs of the federal and civil sectors. Integrated participation is important for mobilization to work. Comments were made by individuals at the Federal and Emergency Management Agency (FEMA), Veterans Administration, and US Army Corps of Engineers (USACE) that reflect this problem.

c. Military officers new to the mobilization arena must receive orientation training regarding their responsibilities prior to beginning their duty assignment. This process is necessary for officers to perform productively within the limited timeframe. TRADOC's Mobilization and Deployment Planning Course is an excellent general overview for officers and civilians that are new to mobilization.

d. University Reserve Officer Training Courses (ROTC), service academies, and defense service schools need to place more emphasis on mobilization issues. This would heighten awareness of the mobilization process and issues throughout the stages of an officer's career.

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FORMAL COURSES



III. FORMAL COURSES

Definition: A separate unit of instruction related to the subject of mobilization, made up of recitations and lectures for the purpose of obtaining specific knowledge.

The following formal courses are included in this section.

1. Advanced Joint Deployment System (JDS) User Course
2. Air Force Contingency Wartime Planning Course
3. CONTRAST--Corps of Engineers Exportable Training Program-Contract Administration Procedures for Mobilization (video tape)
4. CONTRAST--Cost-Reimbursement Construction Contracts for Mobilization (video tape)
5. CONTRAST--Expediting Materials for Mobilization (video tape)
6. CONTRAST--Finance and Accounting Training for Mobilization (video tape)
7. CONTRAST--Military Construction Design for Mobilization (video tape)
8. CONTRAST--Military Construction for Resident Engineers for Mobilization (video tape)
9. CONTRAST--Military Construction Project Management for Mobilization (video tape)
10. CONTRAST--Personnel Planning and Management for Mobilization (video tape)
11. CONTRAST--Project Physical Security for Mobilization (video tape)
12. CONTRAST--Quality Verification: Military Construction Inspection for Mobilization (video tape)
13. CONTRAST--Real Estate Training in Support of Mobilization (video tape)
14. Defense Priorities and Allocation System (DPAS) Course
15. Disaster Preparedness Officer and Specialist Course
16. Emergency Preparedness Liaison Officers Course
17. Flag and General Officers Seminar (FGOS) on Joint Planning
18. Industrial Preparedness Planning and Management Course
19. Joint Deployment System (JDS) Basic Course
20. Joint Operations Planning System (JOPS) III Users Course
21. Joint Planning Orientation Course (JPOC)
22. Mobilization and Deployment Planning Course (MDPC)
23. Mobilization Training Module--Federal Emergency Management Agency (FEMA)
24. Mobilization Training Program--4TH Army
25. National Security Emergency Preparedness (NSEP) Course
26. Unit Movement Officers (UMO) Course
27. USAR Unit Mobilization Planners Course
28. Worldwide Management Command Communication System (WWMCCS) Course--Basic
29. Worldwide Management Command Communication System (WWMCCS) Course--Supervisory and Basic

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1. ADVANCED JOINT DEPLOYMENT SYSTEM (JDS) USER COURSE

When- Scheduled annually.

Where- Taught worldwide. On-site instruction upon request to a minimum of 10 students. Taught biannually at Scott Air Force Base.

Duration- 5 days

Requirements/Restrictions-

The following are prerequisites: The Joint Planning Execution Course (JPEC) or Joint Operations Planning System (JOPS) III User Course or equivalent; Basic JDS User Course or equivalent; Basic Worldwide Military Command and Control System (WWMCCS), Time Sharing System Teleconference, and Telecommunications Network System knowledge; experience using JDS during command post exercises (CPX), and field training exercises (FTX); one year remaining in JDS related-billet; a Top Secret clearance. This course is available to all military ranks and civilian equivalents.

Sponsor- Joint Chiefs of Staff (JCS)/US Transportation Command (USTRANSCOM)

POC- USTRANSCOM/SFC Bushee/Autovon (AV) 576-8142
Headquarters, Department of Army/Ms. Wiczek/(202) 697-6914

Synopsis-

Presents advanced JDS capabilities to action officers and personnel who are familiar with basic JDS capabilities and Crisis Action System (CAS) procedures. The scope of training includes review of basic JDS capabilities; cargo movement characteristics subfiles; Joint deployment community use of JDS during the six CAS phases; operations plan (OPLAN) creation, access and distribution; automated scheduling messages; JDS standard reports; OPLAN refinement and validation; quick reference files and user saved files; graphics--including briefing aids and basic use of GIPSY/GIPSYMATE software; acceleration of forces; deceleration of forces; redirection of forces; and JDS support systems.

2. AIR FORCE CONTINGENCY WARTIME PLANNING COURSE

When- Approximately ten times annually.

Where- Maxwell Air Force Base.

Duration- 3 weeks

Requirements/Restrictions-

Students must be USAF officers and noncommissioned officers in the grades staff sergeant through lieutenant colonel, and equivalent grades en route to or assigned to staff contingency/wartime planning functions at wing level or above. Requests for attendance from other services will be considered on an individual basis by the department chairman. Limited to 60 students per class. Secret clearance is required.

Sponsor- USAF

POC- USAF/CPT Buchanan/AV 875-6758

Synopsis-

Provides basic working knowledge of guidance, procedures, and systems used in contingency/wartime planning. Provides familiarization with Defense guidance, JOPS, the Joint Strategic Capabilities Plan, USAF War and Mobilization Plan, and the JDS. Specific emphasis is placed on student comprehension of Time-Phased Force Deployment Data (TPFDD), the USAF planning process (AFR 28-3), mobility planning (AFR 28-4), mobilization (AFR 28-5), Contingency Operations/Mobility Planning System (AFR 28-6), reception planning, exercise planning, and Support Force Sizing Exercise.

**3. CONTRAST--(CORPS OF ENGINEERS EXPORTABLE TRAINING PROGRAM)--
CONTRACT ADMINISTRATION PROCEDURES FOR MOBILIZATION (VIDEO
TAPE)**

When- Not available until fall 1990.

Where- Can be set up for any location. Request through Corps of Engineers, Huntsville Division, Training Division, Nontraditional Training Branch (CEHND-TD-NT).

Duration- Video run time and training length to be determined.

Requirements/Restrictions-

Corps students must be within the 0800 occupational series and GS-07 to GS-12. The Construction Quality Management Exportable Training Course is a prerequisite. No fee for Corps students. Non-Corps employees can obtain exportable courses for an established cost per course.

Sponsor- Headquarters, United States Army Corps of Engineers (HQ USACE)

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Trains Corps Civil Works employees to perform construction contract administrative duties during mobilization for firm fixed-price construction contracts. This training is formatted on 14 modules of instruction. Each module covers normal contract administrative duties and points out expected differences that occur during mobilization. Includes a facilitator's guide, student study guide, and 1/2-inch videocassettes. Designed for employees who have no experience in contract administration procedures.

**4. CONTRAST--COST-REIMBURSEMENT CONSTRUCTION CONTRACTS FOR
MOBILIZATION (VIDEO TAPE)**

When- Accessible any time through Corps of Engineers, Training Division.

Where- Can be set up for any location. Request through Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is 3.9 hours. Training length is 20 hours.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$1,950 per course set.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Trains Corps personnel with Civil Works, military construction, or related technical backgrounds in cost-reimbursement contracting policies and procedures for a mobilization scenario. Instruction is formatted in seven modules. Includes a facilitator's guide, student study guides, and 1/2-inch videocassettes. Training takes approximately 2 1/2 days to implement; however, it can be administered in shorter increments to accommodate local needs.

5. CONTRAST--EXPEDITING MATERIALS FOR MOBILIZATION (VIDEO TAPE)

When- Accessible any time through Corps of Engineers, Training Division.

Where- Can be set up for any location. Request through Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is .6 hours. Training length is 4 hours.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$300 per course set.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Familiarizes and trains Corps personnel who will be involved in providing/expediting materials for Corps construction projects with the procedures for developing and implementing the Market Research Analysis Plan. Instruction is presented in three modules. Includes a facilitator's guide, student study guide, and 1/2-inch videocassette. All procurement, engineering, continental operations, district and division personnel who are involved or will be involved with planning, design, construction, and procurement for mobilization construction projects are potential students for this course.

6. CONTRAST--FINANCE AND ACCOUNTING TRAINING FOR MOBILIZATION (VIDEO TAPE)

When- Accessible any time through Corps of Engineers, Training Division.

Where- Can be set up for any location. Request through Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is 4.1 hours. Training length is 64 hours.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$2,050 per course set.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Trains civil accounting technicians to perform military accounting. Instruction is presented in eleven modules. Includes a facilitator's guide designed to assist the facilitator in leading the training and a student study guide with exercises keyed to each segment of instruction. These exercises are task-active and utilize a mini-data base and test funds control system to practice performing actual computer activities. Nominees should be civil or military accounting technicians or any other finance and accounting personnel interested in learning the total Corps of Engineers Management Information System Military Finance and Accounting Module.

**7. CONTRAST--MILITARY CONSTRUCTION DESIGN FOR MOBILIZATION
(VIDEO TAPE)**

When- Accessible any time through Corps of Engineers, Training Division.

Where- Can be set up for any location. Request through Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is 1.4 hours. Training length is 16 hours.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$700 per course set.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Trains Corps architectural, structural, mechanical, and electrical design engineers to use mobilization documents to site-adapt MACOM requirements. Materials used include excerpts from mobilization documents to actually site-adapt a 288-person barracks. Instruction is presented in five modules. Includes a facilitator's guide, student study guide, and two 1/2-inch videocassettes. Designed primarily for design engineers. However, the course is beneficial for supervisors, program managers, and others interested in the process from a MACOM requirement through design.

**8. CONTRAST--MILITARY CONSTRUCTION FOR RESIDENT ENGINEERS FOR
MOBILIZATION (VIDEO TAPE)**

When- Not available until fall 1990.

Where- Can be set up for any location. Request through Corps of Engineers, Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time and training length to be determined.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a designated cost per course set. Corps employees must have a current planned assignment as an resident engineer or be one of the resident engineer office personnel listed as "potential students." The Construction Quality Management Exportable Training Course is a prerequisite for this course.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Trains resident engineers with a predominantly Civil Works background to make the transition to military construction if needed for mobilization. The course also trains potential resident engineers and supporting personnel, and may serve as refresher training for current military resident engineers. Designed for Civil Works area or resident engineers, potential resident engineers, Military Construction resident engineers, and other key personnel.

9. CONTRAST--MILITARY CONSTRUCTION PROJECT MANAGEMENT FOR MOBILIZATION (VIDEO TAPE)

When- Accessible any time through the Corps of Engineers, Training Division.

Where- Can be set up for any location. Request through Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is 4.6 hours. Training length is 20 hours.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$2,300 per course set.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Trains Corps personnel with Civil Works, Military Construction, or related backgrounds to serve as Military Construction project managers in the event of mobilization. Provides the trainee with instruction on various phases of a construction project including the process of planning, organizing, coordinating, directing, and controlling the integrated management of the project. Instruction is formatted in 15 modules. The first 9 modules succinctly cover the normal, peacetime procedures; the remaining 6 modules deal with mobilization procedures and how they differ from peacetime activities. Includes a facilitator's guide, student study guide, and 1/2-inch videocassettes. Training takes approximately 2 1/2 days to implement; however, it can be administered in shorter increments to accommodate local needs. Designed primarily for the GS-9 entry level Corps employee in the 0800 occupational series, as well as potential candidates from procurement, audit, finance and accounting, and legal, and design disciplines.

10. CONTRAST--PERSONNEL PLANNING AND MANAGEMENT FOR MOBILIZATION (VIDEO TAPE)

When- Not available until winter 1990.

Where- Can be set up for any location. Request through Corps of Engineers, Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is still to be determined. Training length is 24 hours.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$1,250 per course set. Corps attending students should be assigned to or expected to be assigned to a job in a personnel office during mobilization.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Prepares civilian personnel employees for their role in mobilization planning and management. Upon completion, personnel employees should be able to prepare and maintain a mobilization plan that can be executed quickly and efficiently during any national emergency. Tasks which must be accomplished in support of mobilization will be the basis for the plan. Includes a facilitator's guide, student study guide, and 1/2-inch videocassettes.

11. CONTRAST--PROJECT PHYSICAL SECURITY FOR MOBILIZATION (VIDEO TAPE)

When- Accessible any time through Corps of Engineers, Training Division.

Where- Can be set up for any location. Request through Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is 3.6 hours. Training length is 3 1/2 days.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$1,800 per course set.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Acquaint Civil Works project managers with physical security requirements associated with managing their individual activities, and provide them with an information basis to evaluate and implement corrective action to enhance their project's physical security posture. Contains practical exercises that are situation-dependent. Additional time should be allowed for each optional practical exercise scheduled. Designed for all managers and supervisors of Corps Civil Works projects, security personnel, and selected ranger personnel.

**12. CONTRAST--QUALITY VERIFICATION: MILITARY CONSTRUCTION
INSPECTION FOR MOBILIZATION (VIDEO TAPE)**

When- Accessible any time through Corps of Engineers, Training Division.

Where- Can be set up for any location. Request through Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is 5.7 hours. Training length is 24 hours.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$2,850 per course set.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Trains Corps personnel with Civil Works, military construction, or related technical backgrounds to serve as military construction inspectors in the event of mobilization. Provides the trainee with information on the various phases of a construction project, general inspection responsibilities during each of these phases, and the resources used to gain specific information about the projects assigned. Includes a facilitator's guide, student study guides, and 1/2-inch videocassettes. Designed for the GS-5 and GS-7 entry level Corps employee with some construction experience.

**13. CONTRAST--REAL ESTATE TRAINING IN SUPPORT OF MOBILIZATION
(VIDEO TAPE)**

When- Accessible any time through Corps of Engineers, Training Division.

Where- Can be set up for any location. Request through Huntsville Division, Training Division, Nontraditional Training Branch.

Duration- Video run time is 3.6 hours. Training length is 40 hours.

Requirements/Restrictions-

No fee for Corps students. Can be obtained by non-Corps agencies at a cost of \$1,800 per course set.

Sponsor- HQ USACE

POC- CEHND-TD-NT/(205) 722-5866

Synopsis-

Trains Corps real estate personnel who already know civil policy procedures, functions, and forms for basic operations in Civil Works acquisition and know how to perform military realty functions. Provides the trainee with instruction in various areas of military real estate activities. Includes a facilitator's guide, student study guides, and 1/2-inch videocassettes. Designed primarily for realty specialists. However, instruction would be beneficial for supervisors and other Corps realty employees.

14. DEFENSE PRIORITIES AND ALLOCATION SYSTEM (DPAS) COURSE

When- Schedule published each fiscal year.
Where- US Army Management Engineering College, Rock Island, Illinois or at a requested location.
Duration- 2 days or 16 hours
Requirements/Restrictions- Open attendance.
Sponsor- Office of the Secretary of Defense (OSD)
POC- US Army Management Engineering College/Mr. Ken Duhm/AV 793-4041, extension 331

Synopsis-

Provides a detailed explanation and discussion of the Defense Priorities and Allocations System (DPAS) to ensure that this program is properly used by both government contractors and government contract/procurement personnel during the acquisition process. Concentrates on the DPAS. Discusses topics on authority and delegation of authority, authorized programs, regulatory guidance, compliance and audits, special priorities assistance, delivery and production rescheduling, construction, international cases, and benefits and problem areas. Designed for personnel whose current or pending assignments require a knowledge of the DPAS.

15. DISASTER PREPAREDNESS OFFICER AND SPECIALIST COURSE

When- Scheduled annually.
Where- Disaster Preparedness School, Lawry Air Force Base, Colorado.
Duration- 9 weeks
Requirements/Restrictions-
Some classified information included. Open attendance. Limited to 12-16 students per class.
Sponsor- USAF/Headquarters, Army Training Center
POC- Headquarters Army Training Center/TTOC/AV 487-5108
Lawry Air Force Base/Mr Jerry Norcross/AV 926-3385

Synopsis-

Train all disaster preparedness personnel in concepts of response and recovery from effects of major accidents, natural disasters, and enemy attacks. We train the trainers in nuclear, biological and chemical defense concepts.

16. EMERGENCY PREPAREDNESS LIAISON OFFICERS COURSE

When- Based on demand.
Where- Emergency Management Institute, Emmitsburg, Maryland.
Duration- 5 days
Requirements/Restrictions-
Limited to 30-40 students per class. Secret clearance required.

Sponsor- FEMA/FORSCOM

POC- MAJ Creasy/AV 367-5827

Synopsis-

Provides a course of instruction/orientation for National Security Emergency Preparedness Planners, who are service liaison officers assigned to key DOD and service positions at STARC, FEMA regions, Continental United States Army's (CONUSA) and FORSCOM. Provides senior officer students with 40 hours of instruction/scenario participation on command control structure that executes the following peacetime and wartime missions: civil disturbances, disaster relief operations, military support to civil defense, Continental United States (CONUS) defense, and key assets protection. The major areas of instruction include: CONUS threat, DOD disaster preparedness planning and execution, US Civil Defense planning and execution, FEMA interface with DOD entities, protecting lives and property from enemy attacks, and effects of natural disasters; the organization structure of the national command authority through FORSCOM, CONUSAs, and STARCs; the operational structure and roll of the Departments of the Army, Navy and Air Force in these missions; the roll of Civil Air Patrol and the rolls and responsibilities of the liaison officers.

17. FLAG AND GENERAL OFFICERS SEMINAR (FGOS) ON JOINT PLANNING

When- Approximately 20 times annually.

Where- Taught worldwide.

Duration- 3 hours

Requirements/Restrictions-

Flag and general officers or civilian equivalents.

Sponsor- Armed Forces Staff College

POC- Armed Forces Staff College, Department of Joint Planning/AV 564-5386

Synopsis-

The objective of this seminar is to impart knowledge on the Joint planning process as accomplished through JOPS, the related CAS, JDS, and the recent and proposed changes to the Joint planning process. Participants are introduced to the historical evolution of JOPS and its associated automated support, CAS, the WWMCCS intercomputer network (WIN), the Joint Deployment Agency, and JDS. The seminar identifies the relationship between the Joint Strategic Planning System (JSPS) and the Planning, Programming and Budgeting System and explains both JSPS and Planning, Programming and Budgeting System as the foundation for JOPS. Faculty lectures are used to enhance discussions on plan development, including construction of time-phased force deployment data, and JDS and the six phases of CAS. It describes actions to improve Joint planning and execution--highlighting the capabilities and limitations of current planning and execution systems.

The seminar is comprised of four parts: background, deliberate planning, time-sensitive planning, and current initiatives and future systems. Scheduled in conjunction with the Joint Planning Orientation Course. Designed for general officers (O7s and above).

18. INDUSTRIAL PREPAREDNESS PLANNING AND MANAGEMENT COURSE

When- Schedule published for each fiscal year.

Where- US Army Management Engineering College, Rock Island, Illinois or at a requested location.

Duration- 1 week

Requirements/Restrictions- Open attendance.

Sponsor- OSD

POC- US Army Management Engineering College/Mr. John Naughton/AV 793-4041, extension 312

Synopsis-

Provides basic techniques necessary for industrial preparedness program planning including industrial preparedness processes and operations. Topics covered include: introduction and need for the Industrial Preparedness Program, industrial preparedness planning, DPAS, engineering for production, production base support program, management of the active production base, and industrial preparedness funding. Emphasis is placed on practical exercises and case studies to relate course material to real life situations. Designed for personnel with minimal experience who are assigned industrial preparedness tasks in such areas as planning, procurement, production, contract administration, and maintenance and repair.

19. JOINT DEPLOYMENT SYSTEM (JDS) BASIC COURSE

When- Scheduled annually.

Where- Taught worldwide. Scheduled monthly at Scott Air Force Base, Illinois

Duration- 4 days

Requirements/Restrictions-

Prerequisites include: The Joint Planning Orientation Course (JPOC); JOPS III User course, or the equivalent of either course; one year remaining in JDS billet; and a Top Secret clearance. Available to all military ranks and civilian equivalents.

Sponsor- JCS/USTRANSCOM

POC- Headquarters, Department of the Army (HQDA)/Ms. Wiczek/(202) 697-6914
USTRANSCOM/SFC Bushee/AV 576-8142

Synopsis-

One of three courses that make up the JPEC. Introduces the Joint deployment community to automated data processing capabilities of the JDS. JDS is an executive program resident on WWMCCS. Students are instructed in the use of JDS for

supporting peacetime, deliberate planning, in crisis action, and time-sensitive planning. They are shown how JDS manages the timely flow of deployment data, both laterally and vertically, within the Joint deployment community. Through introduction to JDS functional systems, students receive hands-on training and familiarization with JDS procedures used in crisis execution to create OPLANs rapidly and to track unit closure and monitor deployment execution.

20. JOINT OPERATIONS PLANNING SYSTEM (JOPS) III USERS COURSE

When- Schedules published each fiscal year and updated quarterly.

Where- Taught worldwide.

Duration- 9 days

Requirements/Restrictions-

Top Secret clearance required. Course space is prioritized by need. The Air Force Staff College JPOC is a prerequisite. Designed specifically to train personnel on temporary duty en route to an overseas or CONUS Commander in Chief or component Joint planning billet prior to arrival on station.

Sponsor- JCS/Air Training Command

POC- Air Training Command/AV 868-3110
HQDA/Ms. Wiczek/(202) 697-6914

Synopsis-

Provides selected DOD personnel with a working knowledge and understanding of the JOPS automated data processing support as described in JOPS, Volume III. Training includes eight hours of hands-on use of a Visual Information Processor to execute JOPS III modules. One of the three courses that make up the JPEC.

21. JOINT PLANNING ORIENTATION COURSE (JPOC)

When- Schedules published annually by Armed Forces Staff College.

Where- Taught worldwide.

Duration- 3 days

Requirements/Restrictions-

Designed specifically to train personnel on temporary duty en route to an overseas or CONUS Commander in Chief or component Joint planning billet prior to arrival on station. Course space is prioritized by need.

Sponsor- JCS/Armed Forces Staff College

POC- Armed Forces Staff College, Department of Joint Planning/AV 564-5386
HQDA/Ms. Wiczek/(202) 697-6914

Synopsis-

Provides an overview of the JOPS (used for deliberate planning in peacetime) and the CAS (used for time-sensitive planning), and provides familiarization with the JDS as the link between deliberate and time-sensitive planning. Students are acquainted with

force, support, deployment, transportation planning, and the automated data processing support for these tasks. One of the three courses that make up the JPEC.

22. MOBILIZATION AND DEPLOYMENT PLANNING COURSE (MDPC)

When- Scheduled every three weeks.

Where- Fort Sam Houston, San Antonio, Texas.

Duration- 2 weeks

Requirements/Restrictions-

Students must be Active Army and Reserve Component (RC) Commissioned and/or warrant officers, senior noncommissioned officers, and Department of Army civilians who are programmed or assigned to positions requiring a working knowledge of mobilization and deployment planning. Secret clearance is required.

Sponsor- TRADOC and US Army Command and General Staff College

POC- Fort Sam Houston/Clarke Ehrlich AV 471-3399/3871

Synopsis-

Addresses the mobilization and deployment process at various levels of command within the Army. Focus of the course is on the legal authorities, concepts, plans, policies, procedures, and responsibilities for mobilization and deployment at DOD, HQDA, MACOM, CONUSA, STARC, MUSARC and installation levels. Trains and prepares personnel on how mobilization and deployment planning interfaces at various Army command levels, and emphasizes the dependency of mobilization and deployment on automated systems.

23. MOBILIZATION TRAINING MODULE--FEDERAL EMERGENCY MANAGEMENT AGENCY (FEMA)

When- Pilot course starting July 1990. Five pilot courses will run prior to institutionalizing this course.

Where- Emergency Management Institute, Emmitsburg, Maryland.

Duration- 5 days

Requirements/Restrictions- Class size limited. Attendance open.

Sponsor- FEMA

POC- FEMA/Mobilization Policy and Plans Division/Mr. Martin Garshak/(202) 646-3453

Synopsis-

Focuses on an array of Emergency Planning approaches. Graduated Mobilization Response (GMR) will be discussed as one of the approaches. This course is still in the process of being designed, so all of the specifics have not been determined.

24. MOBILIZATION TRAINING PROGRAM--4TH ARMY

When- Scheduled monthly.

Where- Fort Sheridan, Indiana.

Duration- 1 week

Requirements/Restrictions-

Attendance restricted to 4th Army only. Limited to 45 students per class.

Sponsor- 4th Army

POC- MAJ Glen Brower/AV 459-6663

Synopsis-

Provides students with the skills and knowledge necessary to accomplish unit level mobilization planning. Designed for Active Army entity unit level mobilization planners and those individuals who are responsible for supervising, assisting, and evaluating the planning effort. A broad overview of the mobilization planning process that flows from DOD down through MACOM, CONUSA, and installation level will be followed by detailed presentations on unit level planning responsibilities as outlined in the RC Unit Commander's Handbook.

25. NATIONAL SECURITY EMERGENCY PREPAREDNESS (NSEP) COURSE

When- New course starting in 1991. Approximately two or three times per year.

Where- Corps of Engineers, Training Center, Huntsville Division, and possibly at Regional locations.

Length- 5 days

Requirements/Restrictions-

Tuition fee. Limited to 30-35 students per class.

Sponsor- HQ USACE

POC- HQ USACE/Mr. Bruce Price/(202) 272-0251

Synopsis-

Provides Emergency Management personnel at the field level with a comprehensive overview of the NSEP program including updated information on policies governing NSEP and guidance from HQ USACE in NSEP planning and management. It will provide an overview of the full spectrum of the NSEP arena and includes the following topics: Potential NSEP Crisis, National Security Planning, USACE Role in NSEP, Mobilization Planning, Port Readiness, Military Support to Civil Defense, Key Asset Protection, Land Defense of the US, Communications in an Emergency Environment, Continuity of Operations Planning, Continuity of Government Planning, and Operations in a Post-Nuclear Environment. This course will help ensure effective and up-to-date planning throughout the Corps. Projected audience includes: Emergency management personnel involved in NSEP, emergency management personnel needing cross training in NSEP, and senior functional chiefs involved in Continuity of Operations and Continuity of Government planning.

26. UNIT MOVEMENT OFFICERS (UMO) COURSE

When- Pilot course. First course June 6, 1989.

Where- Army Reserve Readiness Training Center, Fort McCoy, Wisconsin

Duration- 2 Week

Requirements/Restrictions-

Designed for officers, warrant officers, and senior noncommissioned officers who anticipate or are already assigned Unit Movement Officer (UMO) duties.

Sponsor- FORSCOM

POC- FORSCOM/AV 367-7242

Army Reserve Readiness Training Center/Mr. Struble/AV 280-3020/(608) 388-3020

Synopsis-

Provides the UMO with the skills and knowledge necessary to properly plan and execute unit movement. A Level I course designed for officers, warrant officers, and senior noncommissioned officers who anticipate or have already been designated as primary or alternate movement officers. Students will bring a copy of their complete movement plan, including the Modified Table of Organization and Equipment/Table of Distribution and Allowances and load cards to the course for evaluation. Designed to assist the UMOs in performing their US Army Reserve premobilization duties. Two major topics include: duties and responsibilities of UMO and load planning. Several special topics include: automated unit equipment list, Mobilization Equipment Redistribution System (MOBERS), motor movement planning, rail movement planning, and air movement planning.

27. USAR UNIT MOBILIZATION PLANNERS COURSE

When- Schedule published annually. Approximately twenty five classes per year.

Where- Army Reserve Readiness Training Center, Fort McCoy, Wisconsin.

Duration- 2 weeks

Requirements/Restrictions- None.

Sponsor- FORSCOM

POC- FORSCOM/AV 367-7242

Army Reserve Readiness Training Center/Mr. Struble/AV 280-3020/3600/(608) 388-3020

Synopsis-

Provides students with the skills and knowledge necessary to accomplish unit mobilization planning. A Level II course designed for battalion and above personnel involved in mobilization planning and encompasses an overview of the total US Army Reserve mobilization planning process, transportation operating agency actions and relationships, FORSCOM mobilization and development planning, Troop Program Unit (TPU) mobilization planning and execution, and installation/mobilization station activities during post-mobilization actions. It encompasses an overview of the total US Army Reserve mobilization planning process for MUSARC and lower echelons. The course covers four major topics: Foundation of the USAR Mobilization Process,

FORSCOM Mobilization and Deployment Planning, USAR TPU Mobilization Planning, and Unit Validation. Recommended pre-course readings: RC Unit Commander's Handbook, Unit Mobilization Plan, and FORSCOM Mobilization and Deployment Execution Plans (Vol III, Part 3).

Participants include military and civilian personnel involved in mobilization planning at the Active Army unit level. Unit Commanders, Executive Officers, S3s and other personnel whose duties involve mobilization planning may attend in reserve status, when funded by the MUSARC.

**28. WORLDWIDE MANAGEMENT COMMAND COMMUNICATION SYSTEM
(WWMCCS) COURSE--BASIC**

When- Scheduled for the first full week of each month.

Where- Keesler Air Force Base, Mississippi.

Duration- 1 week

Requirements/Restrictions- Top Secret clearance required.

Sponsor- FORSCOM

POC- FORSCOM/Mr. Chappell Sutton/AV 367-5301 or (404) 669-5301

Synopsis-

Designed for the novice user. Instructs participants from all services on the WIN system. The WIN system is used outside of FORSCOM. This course provides information on how the Honeywell system works, how to structure files, how to use query language, and about the Top Secret WIN teleconferencing capability.

**29. WORLDWIDE MANAGEMENT COMMAND COMMUNICATION SYSTEM
(WWMCCS) COURSE--SUPERVISORY AND BASIC**

When- Scheduled for the first full week of each month.

Where- FORSCOM Headquarters, Fort McPherson, Georgia.

Duration- 1 week with 1 day to include supervisors

Requirements/Restrictions- Top Secret clearance required.

Sponsor- FORSCOM

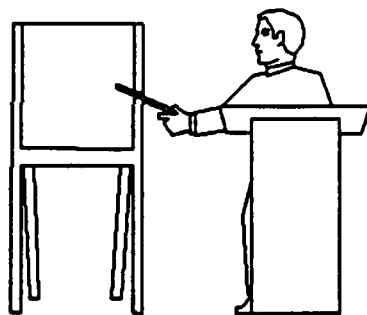
POC- FORSCOM/Mr. Chappell Sutton/AV 367-5301 or (404) 669-5301

Synopsis-

The first day of this course is devoted to both supervisors and users of the of the WWMCCS system. The overview includes general information about the capability of the WWMCCS system and about the WES which is used exclusively by FORSCOM units. The one week users course provides information and hands-on experience using both joint and stand-alone systems that are available through WWMCCS. Some of these systems include: Management Data Query, Status of Resource and Training System, Readiness Data, Top Secret Teleconferencing Capability, Planning System, and Transaction Query.

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**CONFERENCES/
SYMPOSIUMS**



IV. MOBILIZATION CONFERENCES/SYMPOSIUMS

Definition: A formal meeting on mobilization at which several speakers deliver short addresses on related topics or on various aspects of the same topic. A collection of opinions on mobilization delivered to a large group of people.

The following list of conferences and symposiums is included in this section.

1. Air Force Mobility Conference
2. Army Survival Reconstitution and Recovery System (ASRRS) Macom Conference
3. Concepts Analysis Agency (CAA) Omnibus Campaigner Conference
4. Emergency Management Conference
5. FORSCOM Mobilization Conference
6. Industrial College of the Armed Forces (ICAF) Mobilization Conference
7. National Security Emergency Preparedness Conference
8. North American Defense Industrial Base (NADIBO) Conference
9. Readiness Symposium

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1. AIR FORCE MOBILITY CONFERENCE

When- Scheduled biannually.

Where- Throughout CONUS.

Duration- 3 days

Requirements/Restrictions- Limited to 80-100 students.

Sponsor- Air Force/Log Plans Division

POC- USAF-LEXX/SGT Craig/(202) 697-2831,8648

Synopsis-

Interacts with the major Air Force commands to discuss procedures, problems, new initiatives, new systems and regulations in preparation for war. The Air Force has representation from logistics, personnel, and transportation offices. Military Traffic Management Command and USTRANSCOM also participate.

2. ARMY SURVIVAL RECONSTITUTION AND RECOVERY SYSTEM (ASRRS) MACOM CONFERENCE

When- Scheduled annually.

Where- Army War College, Carlisle Barracks, Pennsylvania.

Duration- 2 days

Requirements/Restrictions- Classified Secret. Invitation only.

Sponsor- HQDA/ODCSOPS/DAMO-ODM

POC- DAMO-ODM/(202) 697-9800

Synopsis-

The purpose of this conference is to keep the MACOMs apprised of ASRRS status and to identify the status of the MACOMs' ASRRS initiatives.

3. CONCEPTS ANALYSIS AGENCY (CAA) OMNIBUS CAMPAIGNER CONFERENCE

When- Scheduled annually.

Where- Washington, DC metropolitan area.

Duration- 2 days

Requirements/Restrictions- Classified Secret.

Sponsor- HQDA/ODCSOPS/CAA

POC- CAA/LTC Cliff Headen/AV 295-1081/(301) 295-1081

Army staff/CPT Joe Coleman/AV 227-3280/(202) 697-3280

Synopsis-

CAA conducts theater level studies to assess the Army's ability to mobilize, train, deploy, fight, and sustain its program force. These studies include the Operational Readiness Analysis-91, Support Force Requirements Analysis, and Support Combat Analysis North Atlantic Treaty Organization (NATO)--Fiscal Year 1996. Results are used to provide an analytical basis for establishing priorities and allocating resources over a wide range of mobilization requirements. Specifically: assessing current

readiness; recommending adjustments to the Program Objective Memorandum (POM); providing input to the Joint Industrial Mobilization Planning Process; providing casualty estimates to develop the Wartime Manpower Planning System; providing Post Mobilization Training Base Output Requirements; providing logistics data for the Total Army Logistics Readiness and Sustainability Analysis; and providing support force structure requirement recommendations for the POM. The purpose of the conference will be to provide a forum for ODCSOPS ODCSLOG, and personnel planners and analysts to discuss the relationship of their respective plans and the theater level simulations of these plans in order to enhance the accuracy and usefulness of these simulations. Personnel actively involved in war planning, members of the analytical community, and MACOM personnel involved in logistics and personnel support planning are invited and encouraged to attend.

4. EMERGENCY MANAGEMENT CONFERENCE

When- Scheduled annually.

Where- Throughout CONUS.

Duration- 4 to 5 days

Requirements/Restrictions-

Invitation required. Classified clearance required.

Sponsor- USACE

POC- HQ USACE/Mr. Bob Fletcher/(202) 270-0251

Synopsis-

Sponsored annually by the Emergency Management Branch, Natural Disaster Section, or National Security Emergency Preparedness Section of USACE. The main concerns center around National Security and Natural Disaster planning. The emphasis varies annually depending on the concerns for that year. The primary participants are Corps of Engineers Emergency Managers involved with the National Security Emergency Preparedness Program.

5. FORSCOM MOBILIZATION CONFERENCE

When- Scheduled annually in December.

Where- Fort McPherson, Georgia.

Duration- 3 days

Requirements/Restrictions- Limit of 110 seats.

Sponsor- FORSCOM/HQDA

POC- Mobilization and Domestic Plans Division/J5/LTC Skip Dickens/AV 367-6649

Synopsis-

Designed to identify and discuss major mobilization issues in the Army arena. Participants include: JCS, HQDA, MACOMs, CONUSAs, selected STARCs, and MUSARCs.

6. INDUSTRIAL COLLEGE OF THE ARMED FORCES (ICAF) MOBILIZATION CONFERENCE

When- Scheduled May or June annually.

Where- Industrial College of the Armed Forces, Fort McNair, Washington, DC.

Duration- 1 1/2 days

Requirements/Restrictions- Limited number of seats available. Registration fee required.

Sponsor- ICAF

POC- Mobilization Conference Committee/LTC Scott Willey/(202)475-1902/AV 335-1902

Synopsis-

Enhances our understanding of America's ability to mobilize its resources in the event of a national security emergency, and provides a framework to better prepare us to deal with mobilization issues. The theme or focus of this conference changes yearly. In addition to distinguished speakers and presenters, participants include leading public policy officials, academicians, the Industrial College student body and other specialists from within government and the private sector. The conference proceedings are published and can be acquired by request.

7. NATIONAL SECURITY EMERGENCY PREPAREDNESS CONFERENCE

When- Scheduled every 18 to 24 months.

Where- Throughout CONUS.

Duration- 1 week

Requirements/Restrictions- Classified sometimes. Attendance open. Limited seating.

Sponsor- USACE

POC- Corps of Engineers, Civil Works Operations, Construction and Readiness Division, Readiness Branch-Policy and Plans Section/USACE/Bruce Price/(202) 272-0251

Synopsis-

The main concerns of the conference are Corps of Engineers, Emergency Management issues. The emphasis varies annually depending on the concerns for that year. The main participants are Corps of Engineers, Emergency Managers involved with the National Security Emergency Preparedness Program.

8. NORTH AMERICAN DEFENSE INDUSTRIAL BASE CONFERENCE

When- Scheduled periodically.

Where- Washington, DC or Ottawa, Canada.

Duration- 2 days

Requirements/Restrictions- Registration fee required.

Sponsor- American Defense Preparedness Association

POC- American Defense Preparedness Association/(703) 522-1820

Synopsis-

The major focus of this conference is US industry cooperation with DOD regarding mobilization planning. The major participants include the members of the defense industry and federal industrial base planners.

9. READINESS SYMPOSIUM

When- Scheduled biannually in the fall.

Where- Washington, DC.

Duration- 2 to 3 days

Requirements/Restrictions- Fee required.

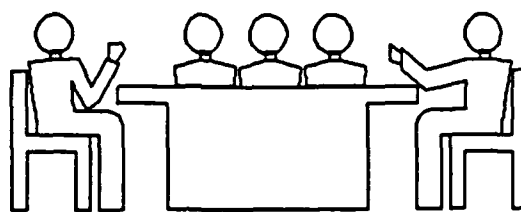
Sponsor- Society of American Military Engineers (SAME)

POC- SAME Readiness Committee/(703) 549-3800

Synopsis-

Designed to include three phases; Operation Fast Start, Disaster Response Planning and Mobilization Planning. The first phase, Operation Fast Start, was held in 1987. The 1989 program was concerned with disaster response planning, and the 1991 program will discuss Mobilization Planning. Each focus considers the planning process, requirements, constraints and capabilities of government and industry for mobilization and disaster planning. Program participants include representatives from all government levels (federal, state, and local) and from industries nationwide.

**SEMINARS/
WORKSHOPS**



V. MOBILIZATION SEMINARS/WORKSHOPS

Definition: A meeting for the purposes of exchanging knowledge, discussing information and solving problems on mobilization.

The following list of seminars and workshops is included in this section.

1. American Defense Preparedness Association (ADPA) Technical Meetings--Mobilization
2. Army Mobilization Review (AMR)
3. Army Survival Reconstitution and Recovery System (ASRRS) Command Readiness Program
4. Association of National Defense Executive Reserve (ANDER) Workshops
5. General Officers Mobilization Review (GOMR)
6. Global War Games
7. Individual Mobilization Augmentee (IMA) Mobilization Workshop
8. Industrial Preparedness Management Executive Seminar
9. Industrial Preparedness Planning and Management for Senior Executives
10. JCRP (Joint Command Readiness Program)--Commanders Session
11. JCRP (Joint Command Readiness Program)--Staff Session
12. Joint Mobilization Command Readiness Program (JMCRP)--6th Army
13. Mobilization Action Officer Review (MAOR)--HQDA ODCSOPS
14. Medical Mobilization Readiness Program (MMRP)
15. Mobilization Planners Workshop--National Guard Bureau
16. Mobilization Workshops--1st Army
17. North American Defense Industrial Base Organization (NADIBO) Workshops
18. Think-X Mobilization Workshop
19. USACE Mobilization Command Readiness Program (MCRP)
20. War Resources Working Group of the Global War Games

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1. AMERICAN DEFENSE PREPAREDNESS ASSOCIATION (ADPA) TECHNICAL MEETINGS--MOBILIZATION

When- As many as 60-80 different meetings held annually. Request schedule from ADPA.

Where- Different locations throughout the US.

Duration- 1 to 2 days

Requirements/Restrictions- Fee required, some meetings are classified.

Sponsor- ADPA

POC- ADPA/(703) 522-1820

Synopsis-

These technical meetings include subjects on weapons requirements, research and development, technology updates, budgeting, programming, and policy. Most, if not all, of these meetings are related to mobilization issues. Approximately 90 percent of these meetings are recurring.

2. ARMY MOBILIZATION REVIEW (AMR)

When- Scheduled annually.

Where- Washington, DC at the Pentagon.

Duration- 1 day

Requirements/Restrictions- Army staff and invited guests.

Sponsor- ODCSOPS/DAMO-ODM

POC- DAMO-ODM/LTC Evis/(202) 695-1288

Synopsis-

The AMR is held at the 06 level to review and identify the most critical mobilization issues facing the Army. The AMR-identified issues are then presented to the General Officer Mobilization Review (GOMR). The focus of this seminar is mobilization and deployment capabilities. Recent topics and issues include: Mobilization and Deployment Programs; Strategic Deployment Capability; Industrial Base Assessment; Army Mobilization Integration Cell; POM 90-94 Resourcing for Mobilization; Installation Medical Support Unit; and State Operated Mobilization Stations.

3. ARMY SURVIVAL RECONSTITUTION AND RECOVERY SYSTEM (ASRRS) COMMAND READINESS PROGRAM

When- Scheduled annually. First program will be held May 1990.

Where- Washington, DC metropolitan area.

Duration- 2 days

Requirements/Restrictions- Classified Secret. Invitation only.

Sponsor- HQDA/ODCSOPS/DAMO-ODM

POC- DAMO-ODM/Frank Weber/(202) 697-9800

Synopsis-

This program addresses policy and procedural issues related to ASRRS.

4. ASSOCIATION OF NATIONAL DEFENSE EXECUTIVE RESERVE (ANDER) WORKSHOPS

When- Scheduled nine times annually (1990).

Where- Throughout CONUS.

Duration- 1 1/2 days

Requirements/Restrictions-

Limited enrollment. Attendance not restricted to National Defense Executive Reserve (NDER).

Sponsor- FEMA

POC- NDER Program Manager/Linda Matticks/(202) 646-2703

Synopsis-

Sessions are open to NDERs of all departments and agencies in the federal government sponsoring NDER programs and all interested people. These training sessions are designed to supplement the training sessions of each sponsoring agency. Since some sponsoring agencies have no training, these sessions will provide an opportunity for all NDERs to meet annual training requirements. The topics of these sessions apply to all NDERs regardless of their sponsoring agency or the mission of that agency. Topics include: Graduated Mobilization Response, Executive Order 12656-Assignment of Emergency Preparedness Responsibilities and Mobilization of National Defense Executive Reservists.

5. GENERAL OFFICERS MOBILIZATION REVIEW (GOMR)

When- Scheduled annually.

Where- Washington, DC at the Pentagon.

Duration- 1/2 day

Requirements/Restrictions- General officers and invited guests.

Sponsor- ODCSOPS/DAMO-ODM

POC- DAMO-ODM/LTC Evers/(202) 695-4755

Synopsis-

Hosted by Director, DAMO-OD and chaired by the Vice Chief of Staff for the Army. The issues discussed are determined at the Army Mobilization Review. The GOMR reviews these issues and then assigns resources, effort and tracks progress.

6. GLOBAL WAR GAMES

When- Scheduled annually in July or August.

Where- Naval War College, Newport, Rhode Island.

Duration- 3 weeks

Requirements/Restrictions- Secret clearance required. Registration fee.

Sponsor- Naval War College.

POC- Naval War College/Mr. Bud Hay/AV 948-2138

Synopsis-

The Global War Game series was designed to explore US global war fighting capabilities. The main thrust of the series has been to identify war fighting issues that are pivotal to US national interests, to focus on these issues in the context of a global war simulation, and, in the post-game effort, analyze and research these issues with a view toward identifying alternative strategies or improving upon existing operational concepts. Students include individuals from defense agencies, civil agencies, private agencies and organizations supporting defense industry, basic industry, human resources, energy, commerce, medical, transportation, economic, and legal issues.

7. INDIVIDUAL MOBILIZATION AUGMENTEE (IMA) MOBILIZATION WORKSHOP

When- Based on demand.

Where- Army Operations Center, Pentagon.

Duration- 2 weeks

Requirements/Restrictions- Must be an IMA reservist.

Sponsor- HQDA ODCSPER

POC- Army Operations Center/LTC Joe Serio/(202) 695-0215

Synopsis-

This workshop was created to give IMA reservists attached to ODCSPER an in-depth look at the organization and its functions. The workshop was designed to be both challenging and demanding. The workshop covers more than 45 subject areas including: levels of mobilization, JOPS, wartime replacement operations and civilian mobilization. Classes are taught by action officers, specialists in their respective fields. Programmed texts are sent to each reservist several months prior to training.

8. INDUSTRIAL PREPAREDNESS MANAGEMENT EXECUTIVE SEMINAR

When- Scheduled annually.

Where- US Army Management Engineering College, Rock Island, Illinois.

Duration- 2 1/2 days

Requirements/Restrictions-

Military participants must be E8 and above for enlisted personnel, and O4 and above for officers. Civilian participants must be GS-12 and above. All students must have a job directly related to Industrial Preparedness Planning.

Sponsor- OSD

POC- US Army Management Engineering College/Mr. John Naughton/AV 793-4041
extention 312

Synopsis-

Provides the latest information concerning industrial preparedness, mobilization planning, and management on a national and international scale. Presents the most recent industrial preparedness and mobilization planning and management initiatives of various organizations such as; DOD; Defense Logistics Agency; the Departments of the Army, Navy, or Air Force; Headquarters, Marine Corps; FEMA; Departments of Commerce, Labor, or Energy; NADIBO; the Government of Canada; and the US defense industrial base. Topics on current legislation, DPAS, Strategic Materials/Minerals/Title III programs, GMR, international agreements, current trends in the US, and foreign industrial bases will be presented. Designed for persons in the mid-level management of organizations directly involved in industrial preparedness and mobilization management and planning.

9. INDUSTRIAL PREPAREDNESS PLANNING AND MANAGEMENT FOR SENIOR EXECUTIVES

When- Scheduled annually.

Where- US Army Management Engineering College, Rock Island, Illinois.

Duration- 4 hours

Requirements/Restrictions-

Attendance is limited to military officers O5 and above and civilians GS-14 and above, including Senior Executive Service personnel.

Sponsor- Office Secretary Defense

POC- US Army Management Engineering College/Mr. John Naughton/AV 793-4041
extention 312

Synopsis-

This seminar provides a programmatic overview of US defense industrial preparedness planning and management for senior military and civilian executives. Topics include: definitions, history, statutory basis of industrial preparedness, mobilization planning and management, the national and international structure and organization for conducting industrial preparedness planning and management, an overview of the industrial preparedness planning and management process and current trends in industrial preparedness planning and management. Designed for senior level military and civilian executives who are not directly involved in industrial preparedness planning and management, but whose area of management and mission responsibility require a broad knowledge and understanding of the structure and process of industrial preparedness planning and management.

10. JCRP (JOINT COMMAND READINESS PROGRAM)--COMMANDERS SESSION

When- Annually in the fall.

Where- Professional Education Center, Little Rock, Arkansas.

Duration- 2 days

Requirements/Restrictions-

Attendance by invitation only. Secret clearance required.

Sponsor- FORSCOM, J5

POC- Mission Improvement Branch/Mobilization and Domestic Plans Division/Mr. Bob Mairs/AV 367-7202

Synopsis-

This seminar is chaired by Commander in Chief for FORSCOM. The topics of discussion at this seminar are determined by the JCRP Staff Session which is held in the spring prior to this. The topics change annually, but have included such subjects as: Mobilization, Deployment, Land Defense of CONUS, Military Support for Civil Defense, ASRRS and Threat Analysis to CONUS. A Report of Proceedings is published at the end of each session. The purpose of this session is to educate and seek problem resolutions on the subjects discussed.

11. JCRP (JOINT COMMAND READINESS PROGRAM)--STAFF SESSION

When- Annually in the spring.

Where- Dobbins Air Force Base, Marietta, Georgia.

Duration- 2 days

Requirements/Restrictions-

Attendance by invitation only. Secret clearance required.

Sponsor- FORSCOM, J5

POC- Mission Improvement Branch/Mobilization and Domestic Plans Division/Mr. Bob Mairs/AV 367-7202

Synopsis-

This seminar is chaired by Chief of Staff FORSCOM. Attended by senior staff for the purpose of establishing an agenda for the Commanders Session in the fall. The topics that have been discussed in the past are referenced in the Commander's Session synopsis above. A report of proceedings is published at the end of each session.

12. JOINT MOBILIZATION COMMAND READINESS PROGRAM (JMCRP)--6TH ARMY

When- Scheduled every 12 to 18 months.

Where- Vandenberg Air Force Base, California.

Duration- Same two day Seminar given twice in one week: Monday and Tuesday for Staff Officer Seminar; Thursday and Friday for General Officer Seminar.

Requirements/Restrictions:

Classified Secret. Each seminar limited to 230 seats.

Sponsor- 6th Army/Western Defense Command.

POC- 6th Army/LTC Litney/AV 586-5902/5903

Synopsis-

The JMCRP is an essential element of the Western Defense Command/6th US Army's mobilization and contingency training strategies. It is a critical step in the Joint mobilization and contingency planning cycles. It serves as a learning tool to permit the development of joint service coordination and planning actions needed in a wartime environment. The use of tactical scenarios and war game techniques permit structured discussions of operation concepts and issues.

13. MOBILIZATION ACTION OFFICER REVIEW (MAOR)-HQDA ODCSOPS

When- Scheduled biannually.

Where- Washington, DC at the Pentagon.

Duration- 1 day

Requirements/Restrictions- Limited seating space.

Sponsor- HQDA/ODCSOPS/DAMO-ODM

POC- DAMO-ODM/LTC Clapp/(202) 695-1613

Synopsis-

Meetings of the Army Staff and the mobilization action officers to review remedial action projects and GOMR agenda items. MAOR also considers Army Staff and MACOM concerns not addressed by formal HQDA programs. MAOR will provide action officers a forum in which to discuss, evaluate and recommend courses of actions on mobilization issues to the Chief, Mobilization Division for consideration by the AMR and the GOMR.

14. MEDICAL MOBILIZATION READINESS PROGRAM (MMRP)

When- As often as resources are available.

Where- Held in each of HSC five regions.

Duration- 2 days

Requirements/Restrictions- Limited seats available.

Sponsor- HSC

POC- HSC/Tom Veach/AV 471-6424/25

Synopsis-

The purpose of the HSC MMRP is to provide a forum for the discussion of topics related to HSC's wartime missions and functions. It has been designed as a series of conferences using a seminar format for the review, assessment, and discussion of issues associated with HSC's mobilization mission. The objective is to enhance the professional knowledge and understanding of the participants in the mobilization process. It will serve as a means to analyze and critique the current policies, plans,

operating procedures, and command relationships. The program will also serve to provide the opportunity for exchanging ideas and identifying problem areas that require further development or guidance in order to achieve resolution.

15. MOBILIZATION PLANNERS WORKSHOP--NATIONAL GUARD BUREAU

When- Scheduled annually last week of April.

Where- Throughout CONUS.

Duration- 3 days

Requirements/Restrictions- Limited number of seats available.

Sponsor- National Guard Bureau (NGB)

POC- NGB-AAR-M/LTC Mike Brown/(202) 697-2230

Synopsis-

The purpose of this workshop is to provide a forum for the presentation of current mobilization topics of interest, develop action plans for resolution of various Army National Guard (ARNG) mobilization issues, develop implementation plans for selected mobilization projects and expand knowledge of the mobilization planner concerning the mobilization of ARNG units.

16. MOBILIZATION WORKSHOPS--1ST ARMY

When- Scheduled biannually at each STARC and MUSARC.

Where- At each of 14 STARC Headquarters and 15 MUSARC Headquarters.

Duration- 1 to 2 1/2 days

Requirements/Restrictions- Limited to 40 seats.

Sponsor- 1st Army

POC- Mobilization Training Branch/Mobilization Division/ODCSOPS/LTC Doran/
AV 923-2559

Synopsis-

The purpose of this workshop is to enable each MUSARC and STARC to address or become familiar with tasks and responsibilities required prior to and during mobilization. Information sharing, discussion and problem solving on mobilization are the intentions of this workshop. Each MUSARC and STARC uses this workshop as preparation for upcoming mobilization exercises and as a training tool for their own workshops. Each workshop is tailored to the desires of the MUSARC or STARC commander.

17. NORTH AMERICAN DEFENSE INDUSTRIAL BASE ORGANIZATION (NADIBO) WORKSHOPS

When- Scheduled annually in the fall.

Where- Throughout the US and Canada.

Duration- 2 1/2 days

Requirements/Restrictions- Attendance by invitation only. Limited to 200 seats.

Sponsor- Rotates annually among Navy, AF, Marine Corps, DLA, and Canada's Department of National Defense

POC- OSD-Cynthia Gonsaldes/(202) 756-2310

Army-John Shelley/(202) 695-0506

Navy-Ed Purcell/(202) 695-3293

Air Force-MAJ George Williams/(202) 697-5023

Marine Corps-Nick Linkowitz/(202) 694-1917

DLA-Jim Conklin/(202) 274-6451

Canada-Beth Thomas/AV 843-6114/(613) 993-6114

Synopsis-

Purpose of this conference is for industrial planners from the US and Canada to get together and discuss issues and concerns related to the industrial base. The conference includes speakers and individual working groups. Approximately 200 people attend.

18. THINK-X MOBILIZATION WORKSHOP

When- Scheduled monthly.

Where- HQDA ODCSPER conference room.

Duration- 1 1/2 to 2 hours

Requirements/Restrictions- Sometimes classified. Limited to 50 seats.

Sponsor- ODCSPER

POC- ODCSPER/MAJ Van Laethem/(202) 325-3875

Synopsis-

These meetings are used as a forum to discuss personnel mobilization requirements, an information exchange and training, a way to surface issues and assign tasks, and a means of identifying near-term and long-term capabilities to resolve issues.

19. USACE MOBILIZATION COMMAND READINESS PROGRAM (MCRP)

When- Scheduled biannually.

Where- Washington, DC metropolitan area.

Duration- 2 to 3 days

Requirements/Restrictions-

Attendance by invitation. Limited seating. Contact POC if interested in attending.

Sponsor- USACE

POC- CECW-OE-E/Exercise and Evaluation Section/Readiness Branch/Mr. Larry Broun/(202) 272-0830/AV 285-0729

Synopsis-

HQ USACE initiated a MCRP in August 1986 as part of an ongoing effort to review and improve USACE readiness to provide engineer support during mobilization, wartime, and natural disasters. Designed to involve appropriate commanders, key staff, and other senior personnel in a review and analysis of the Corps mobilization, wartime planning, and natural disaster postures. This is accomplished through seminar games that are comprised of a series of concentrated discussions which highlight specific issues and problem areas, provide a vehicle to critique existing plans, and assist players in the review and discussion of critical aspects of engineer support activity. A Tactical Situation Booklet is updated at the conclusion of each conference to include a synopsis of response for the scenarios exercised during the conference. A limited number of these booklets are available on request. Regional Command Readiness Programs and Division Command Readiness Programs also occur when a need is identified.

20. WAR RESOURCES WORKING GROUP OF THE GLOBAL WAR GAMES

When- Scheduled every two months.

Where- Throughout Washington, DC area.

Duration- 2 days

Requirements/Restrictions- Limited seats available. Registration fee required.

Sponsor- Naval War College with Federal Emergency Management Agency coordinating

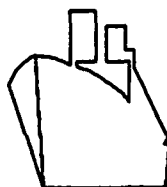
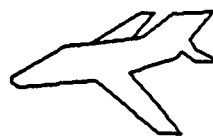
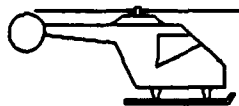
POC- Mr. Albert Bottoms/(202) 965-0227

Synopsis-

This working group was designed with the specific intention of supporting the planning process and developing background for the Global War Game series, that takes place annually at the Naval War College in Newport, Rhode Island. This activity will involve identification of requirements, resource allocation issues and approaches to integrating the mobilization effort. Canadian industrial assets and industrial responsiveness processes are two specific areas that are included. This workshop is usually held at an unclassified level.

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EXERCISES



VI. EXERCISES

Definition: A maneuver operation or drill that is performed or practiced in order to develop or improve mobilization preparedness.

The following list of Exercises and Issue Resolution Programs are included in this section. These exercises are performed to identify problems and deficiencies for improving mobilization preparedness. The Issue Resolution Programs are used to monitor and resolve these problems at different Army levels.

1. 200K Limited Notice
2. Certain Sage (Retiree Recall Exercise)
3. Emergency Mobilization and Deployment Readiness Exercise (EMDREX)
4. HILEX (High Level Exercise)
5. JCS Mobilization CPX
6. Mobilization and Deployment Readiness Exercise (MODRE)
7. Mobilization Station (MS) CPX
8. MS FTX
9. Readiness for Mobilization Exercise (REMOBE)
10. REX-ALPHA
11. STARCEX
12. WINTEX-CIMEX
13. JCS Remedial Action Projects (RAP) Program
14. Army Remedial Action Projects (ARAP) Program
15. Us Army Forces Command (FORSCOM) Issue Resolution System (FIRS)

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1. 200K LIMITED NOTICE

When- Scheduled annually.

Where- Throughout CONUS and WESTCOM.

Duration- 3 days

Requirements/Restrictions- None.

Sponsor- Department of Army directed/FORSCOM planned

POC- ODCSOPS/DAMO-ODM/LTC Frysinger/AV 224-1178/(202) 694-1178

Synopsis-

National Guard and Army Reserve unit drill. Designed to check how knowledgeable units are on mobilization and identify systemic problems in the units.

2. CERTAIN SAGE (RETIREE RECALL EXERCISE)

When- Scheduled annually in conjunction with JCS exercise.

Where- Taught worldwide.

Duration- 1 to 5 days

Requirements/Restrictions- None.

Sponsor- ODCSPER

POC- ODCSPER/DAPE-MO/LTC Hanrahan/LTC Ekman/(202) 697-7325

Synopsis-

This exercise is performed to identify problems within the retiree recall process. The objective is to observe in-processing procedures, management of retirees preassignment and recall, medical condition of retirees, awareness of program, and evaluate the use of retirees in family assistance programs.

3. EMERGENCY MOBILIZATION and DEPLOYMENT READINESS EXERCISE (EMDREX)

When- Not announced in advance.

Where- Taught at unit.

Duration- STARC determines how often they occur

Requirements/Restrictions- None.

Sponsor- Army National Guard Bureau (ANGB)

POC- ANGB/Mike Brown/(202) 697-2230

Synopsis-

Selected high priority units in early deployment packages are involved. Preparation for overseas replacement and preparation for overseas movement and load plans are practiced. Unit actually moves.

4. HILEX (HIGH LEVEL EXERCISE)

When- Scheduled biannually on even years.

Where- Taught NATO-wide.

Duration- 1 week

Requirements/Restrictions- NATO Secret classification.

Sponsor- NATO/Department of State

POC- Exercise Branch/Readiness Division/Office of Operations/National Preparedness Directorate/FEMA/Mr. Benedict/(202) 646-2694/AV 544-2694

Synopsis-

To test the ability of the federal, civil, military agencies and NATO to work together and respond to a military threat. This exercise is small, includes high level NATO officials of NATO countries and is held the opposite years of WINTEX-CIMEX. The purpose is to exercise in a "free play" environment plans and procedures including consideration of appropriate political, economic, and civil measures. Players include: committees of defense, political, planning, alerts, senior civil emergency planning, military commands, three major NATO commands and Department of State, response cell at pentagon, and FEMA.

5. JCS MOBILIZATION CPX

When- Scheduled biannually in fall.

Where- Taught worldwide with emphasis on CONUS.

Duration- 2 weeks

Requirements/Restrictions- None.

Sponsor- JCS

POC- ODCSOPS/Operations and Contingency Plans Division, Exercise Branch (DAMO-ODO)/LTC Helberg/AV 227-4842

Synopsis-

Test and evaluate plans, procedures, policies, and systems for mobilization and deployment of military forces.

6. MOBILIZATION AND DEPLOYMENT READINESS EXERCISE (MODRE)

When- Associated with actual overseas deployment.

Where- Taught at unit.

Duration- 2 to 3 days

Requirements/Restrictions- None.

Sponsor- ANGB

POC- ANGB/Mike Brown/(202) 697-2230

Synopsis-

Preparing units to perform annual training overseas. Prepare for overseas replacement and movement requirements. All units participating in overseas deployment training are involved.

7. MOBILIZATION STATION (MS) CPX

When- Scheduled biannually.

Where- All mobilization stations.

Duration- 3 to 5 days

Requirements/Restrictions- None.

Sponsor- Department of Army/Installation Commander conducted

POC- ODCSOPS/DAMO-ODM/LTC Frysinger/AV 224-1178

Synopsis-

A tabletop exercise conducted to determine each mobilization stations ability to execute their mobilization plans. Provides a tool for a more detailed examination of the mobilization plans.

8. MS FTX

When- Scheduled at one mobilization station annually.

Where- At the selected mobilization station.

Duration- Length of exercise varies depending on scenario played.

Requirements/Restrictions- None.

Sponsor- Department of Army directed/CONUSA written and conducted

POC- ODCSOPS/DAMO-ODM/LTC Frysinger/AV 224-1178/(202) 694-1178

Synopsis-

During the period 1990-94 FORSCOM selects a CONUSA who in turn selects one of their mobilization stations to conduct this exercise. During the period 1995-98 this procedure will change, FORSCOM will select multiple CONUSAs who will select multiple mobilization stations to conduct FTXs annually. The main purpose of this exercise is to stress the installation with mobilization requirements in order to identify shortfalls in facilities, ranges, and maneuver areas.

9. READINESS FOR MOBILIZATION EXERCISE (REMOBE)

When- Scheduled every three years.

Where- Taught at unit.

Duration- 2 to 3 days

Requirements/Restrictions- None.

Sponsor- ANGB

POC- ANGB/Mike Brown/(202) 697-2230

Synopsis-

Examine and correct deficiencies in preparatory planning, alert notification procedures, mobilization procedures at home station, mobilization movement, and mobilization plans.

10. REX-ALPHA

When- Scheduled biannually in fall. Corresponds with JCS Mobilization CPX.

Where- Taught nationwide.

Duration- 2 weeks

Requirements/Restrictions- NATO Secret clearance.

Sponsor- FEMA

POC- Exercise Branch/Readiness Division/Office of Operations/National Preparedness Directorate/Mr. Benedict/(202) 646-2694/AV 544-2694

Synopsis-

To exercise policies, plans, procedures, and practices of federal civil agencies in their ability to mobilize the Nation's resources and to respond to National security emergencies. Emphasis on cooperation, decision making, and consensus for mobilization. Participants include civil departments and agencies, federal regions and states, and a few private sector entities. A simulated NATO response cell is also included in this exercise.

11. STARCEX

When- Scheduled annually.

Where- Each STARC.

Duration- 2 to 3 days

Requirements/Restrictions- None.

Sponsor- ANGB/STARC

POC- ANGB/Mike Brown/(202) 697-2230

Synopsis-

ANGB-directed CPX designed to provide training to the STARC for performing mobilization functions, to validate STARC mobilization plans and procedures, to review the STARC support role for ARNG units within the state, and to analyze STARC postmobilization missions and command relationships.

12. WINTEX-CIMEX

When- Scheduled biannually on the odd years during the winter season.

Where- Taught worldwide with emphasis on Europe (NATO).

Duration- 2 weeks

Requirements/Restrictions- NATO Secret classification.

Sponsor- NATO/JCS

POC- Exercise Branch, Readiness Division, Office of Operations, National Preparedness Directorate/FEMA/Mr. Benedict/(202) 646-2694/AV 544-2694

Synopsis-

To test the ability of federal, civil, military agencies, and NATO to work together and respond to a military threat.

13. JCS REMEDIAL ACTION PROJECTS (RAP) PROGRAM

Sponsor- JCS, Evaluation and Analysis Division, Policy and Analysis Branch

POC- CDR Howell/(202) 695-4604

Synopsis-

Designed to act upon deficiencies or problems identified by the Joint Staff as needing corrective action. These deficiencies are identified using exercises and various other sources. The Joint Universal Lessons Learned System (JULLS) data base is used to review observation reports from exercises and identify problem areas. The deficiencies or problems identified are reviewed through the following process: Critique Conference (exercise related issues only), Policy and Analysis Branch screening, Remedial Action Working Group review (O5-O6s), and the final review by a steering group with representatives from all services, Combat Support Agencies (CSA) and Joint Staff Directorates. The steering group formally identifies the issues that require Joint corrective action and then classifies them as Remedial Action Projects. The steering committee appoints the Office of Primary Responsibility (OPR) to resolve the issue. A steering group summary is provided every four months following each meeting and includes all identified management actions. The RAP program identifies the milestones and monitors the projects. The OPR is required to report the status of their JCS RAPs at least annually. The status of the active RAPs are provided in a summary every six months.

14. ARMY REMEDIAL ACTION PROJECTS (ARAP) PROGRAM

Sponsor- HQDA, Army Staff, ODCSOPS, DAMO-ODO

POC- Mrs. Jean Moran/(202) 695-4604

Synopsis-

Designed to act upon deficiencies or problems that are identified by the Army Staff as needing corrective action. These deficiencies are identified using exercises and various other sources. The JULLS data base is used to review observation reports from

exercises and identify problem areas. The deficiencies or problems identified are reviewed through the following process: Critique Conference (exercise related issues only), Exercise Branch screening, POC Level Working Group review (O5s), and the final review by a Senior Level Working Group with representatives from all Army components. The Senior Level Working Group formally identifies the issues that require corrective action and classifies them as ARAP. The Senior Level Working Group appoints the OPR to resolve the issue. The ARAP program identifies the milestones and monitors the projects. The OPR is required to annually report the status of their ARAP projects. A summary of the ARAP projects is provided every six months.

15. US ARMY FORCES COMMAND (FORSCOM) ISSUE RESOLUTION SYSTEM (FIRS)

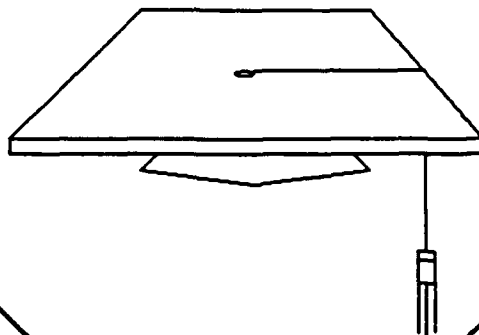
Sponsor- FORSCOM

POC- Mr. Fletcher/AV 367-6271, MAJ Hosler/AV 367-7200

Synopsis-

Designed to act upon deficiencies or problems that are identified by FORSCOM as needing corrective action. These deficiencies or problems are identified using exercises and various other sources. The JULLS data base is used to review observation reports from exercises and identify problem areas. The deficiencies or problems identified are reviewed through the following process: Critique Conference (exercise related issues only), J5 screening, Working Group review by action officers at all staff levels, and a final Steering Group review by Staff Directorates chaired by Chief of Staff FORSCOM. The final Working Group formally identifies the issues that require corrective action and classifies them as projects. The working group appoints the OPR to resolve the issue. The FIRS identifies the milestones and monitors the projects. The OPR is required to biannually report the status of their projects before an Executive Steering Committee. A summary of the status of the FIRS projects is provided after each Executive Steering Committee meeting.

**DEFENSE SERVICE
SCHOOL PROGRAMS**



VII. DEFENSE SERVICE SCHOOL PROGRAMS

Definition: Mobilization portion of curriculum designed for selected individuals that gather at a particular place for the purpose of receiving knowledge and academic certificates in advanced and/or specific fields of study.

The following list of Defense Service School Programs is included in this section.

1. Army War College (AWC)
2. Command and General Staff College--
Combined Arms and Services Staff School (CAS³), Phase I
3. Command and General Staff College,
Combined Arms and Services Staff School (CAS³), Phase II
4. Command and General Staff Officers Course (CGSOC)--Nonresident
5. Command and General Staff Officers Course (CGSOC)--Resident
6. Defense Systems Management College (DSMC)
7. Industrial College of the Armed Forces (ICAF)
8. US Army Staff Management College

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1. ARMY WAR COLLEGE (AWC)

When- Scheduled annually.

Where- Army War College, Carlisle Barracks, Pennsylvania.

Duration- Each session lasts 10 months. August through May.

Requirements/Restrictions-

Students must be selected to attend the 10-month session. To attend the advanced mobilization course you must have a Secret clearance and be a US citizen. Classroom space allows 20 students per course.

Sponsor- US Army

POC- Army War College/LTC Rousek/AV 242-3725/4210/(717) 245-3725/4210

Synopsis-

The core curriculum, taught from August through December, includes a 3-hour block of instruction on general mobilization. The college also offers an advanced mobilization course which is taught as an elective twice during the January through May period. Each advanced course is nine weeks long.

2. COMMAND AND GENERAL STAFF COLLEGE-- COMBINED ARMS AND SERVICES STAFF SCHOOL (CAS³), PHASE I

When- Scheduled annually.

Where- Correspondence course administered by the School of Corresponding Studies (SOCS), Fort Leavenworth, Kansas.

Duration- 140 hours of correspondence course instruction.

Requirements/Restrictions-

Commissioned officers of all Army components and DA civilians are eligible to enroll in CAS³. CAS³, Phase I is a prerequisite for attending CAS³, Phase II at Fort Leavenworth.

Sponsor- US Army/CGSC

POC- CGSC/MAJ Brandt/AV 552-2028/4295

Synopsis-

This correspondence course includes approximately 7 hours of training related to mobilization. The 7 hours of training is divided into two equal parts, one part deals with mobilization of reserve components and the other half discusses general topics of mobilization. Phase I consists of 14 modules with examinations and culminates in a 4-hour, self-administered, open-book comprehensive examination. The comprehensive examination must be successfully completed with a minimum score of 80 percent in order to attend the resident phase of the course (Phase II).

**3. COMMAND AND GENERAL STAFF COLLEGE,
COMBINED ARMS AND SERVICES STAFF SCHOOL (CAS³), PHASE II**

When- Scheduled every nine weeks.

Where- Fort Leavenworth, Kansas.

Duration- 9 weeks

Requirements/Restrictions-

Successful completion of CAS³, Phase I is a prerequisite to attending Phase II.

Sponsor- US Army

POC- CGSOC/LTC Durbin/AV 552-2639/5257

Synopsis-

This is an interactive, hands-on course that emphasizes problem analysis, solution development, and coordination. Each student must demonstrate an ability to communicate verbally and in writing. The course is divided into exercises. The first is a short course in staff techniques followed by realistic staff problems in training, planning, logistics, budgeting, mobilization and deployment, preparation for combat, and a European exercise. The subcourse on Mobilization enables the student to perform staff officer skills by preparing for the mobilization, support, reception, and readiness improvement of a reserve component brigade to round out an active division deploying to Europe. Approximately 5 days of instruction are devoted to mobilization, which includes a 2-day exercise.

**4. COMMAND AND GENERAL STAFF OFFICERS COURSE (CGSOC)--
NONRESIDENT**

When- Scheduled annually.

Where- Two options are offered: Correspondence or Reserve Forces (RF) School option. The correspondence option is administered through SOCS, Fort Leavenworth, Kansas. The RF School option is presented by RC instructors at the 90 RF schools with over 350 teaching locations throughout the US and Germany, Korea and Puerto Rico.

Duration- Each option must be completed within a three-year timeframe.

Requirements/Restrictions-

Students must be a 03 or above and must have completed at least 7 years of commissioned service. Eligible Army officers are considered for the CGSOC by a DA Selection Board each year.

Sponsor- HQDA/Command and General Staff College

POC- CGSC/MAJ Brandt/AV 552-2028/4295

Synopsis-

The corresponding studies course parallels, as closely as possible, the core curriculum of the 41-week resident course. Both the correspondence option and RF Option cover approximately 13 hours of study related to mobilization and strategic mobility.

Students may complete the corresponding studies CGSOC by correspondence, by attending the RF school, or a combination of both. Enrollment and graduation from the corresponding studies CGSOC does not preclude Active Army officers from selection for the resident course.

5. COMMAND AND GENERAL STAFF OFFICERS COURSE (CGSOC)--RESIDENT

When- Scheduled annually.

Where- Fort Leavenworth, Kansas.

Duration- 41 weeks

Requirements/Restrictions-

Must be selected by HQDA Selection Board to attend the resident CGSOC.

Sponsor- HQDA/Command and General Staff College

POC- CGSC/MAJ Brandt/AV 552-2028/4295

Synopsis-

The resident CGSOC includes 36 hours of instruction on operational warfighting to include operational concepts of mobilization, deployment, employment, and sustainment. Approximately 13 hours of the 36 hours is specifically devoted to mobilization and deployment planning. The following electives are offered through CGSOC that relate to mobilization: Joint Middle East Operational Planning and Execution, Defense Planning Systems (I), Defense Planning Systems (II), Defense Planning Systems (III), and Logistics History Sustaining Combat Operations. The CGSOC prepares officers for duty as field grade commanders and principal staff officers at division and higher echelons. The course provides a broad view of fundamental knowledge and skills via the core curriculum. It then provides each officer a tailored course of instruction in the elective program. Students may complete a student study project through individual or group effort, which contributes to the solution of a contemporary military problem.

6. DEFENSE SYSTEMS MANAGEMENT COLLEGE (DSMC)

When- Scheduled three times annually.

Where- Fort Belvoir, Virginia.

Duration- 20 weeks

Requirements/Restrictions- Must be selected to attend.

Sponsor- DOD

POC- Mr. Henry Alberts/(202) 664-6142, Program Managers Course

Dr. Frisch/(202) 664-3385, Mobilization Electives

Synopsis-

The DFMC offers a 1-hour block on mobilization overview taught in the mandatory 20-week "Program Managers Course", also an 6-hour elective on Industrial Base Mobilization is taught twice within each 20-week session. If enough interest exists,

there is a prerequisite for the Industrial Base Mobilization course entitled "Construction versus Production." Students may audit the elective courses on request.

7. INDUSTRIAL COLLEGE OF THE ARMED FORCES (ICAF)

When- Scheduled annually.

Where- Fort McNair, Maryland.

Duration- 10 months, August to June

Requirements/Restrictions- Students must be selected to attend the 10-month session.

Sponsor- JCS

POC- ICAF/Mr. Jack Nunn/(202) 475-0677

Synopsis-

The mission of ICAF is to provide executive education and research, within the areas of leadership, resource management, mobilization, and Joint and combined operations to selected senior military and civilian officials destined for positions of high trust and leadership in the federal government. The curriculum contains core, elective and research programs. Approximately 14 hours of classroom time are devoted to general mobilization as part of the core curriculum. A mobilization elective is offered during the spring semester which amounts to approximately 24 hours of classroom time.

8. US ARMY STAFF MANAGEMENT COLLEGE

When- Scheduled three times annually starting in October 1989.

Where- Fort Belvoir, Virginia.

Duration- 13 weeks

Requirements/Restrictions-

Students must be enrolled in 13-weeks session to attend classes.

Sponsor- HQDA ODCSPER

POC- US Army Staff Management College/Marsha Conner/AV 283-3311 extention 7970

Synopsis-

The Force Integration block devotes 2 to 3 hours to FORMDEPs, the Installation Management block devotes 2 to 3 hours to Installation Mobilization, and the Military Forces and Doctrine block devotes about 30 minutes to Combat and Combat Support.

QUESTIONNAIRE FOR KEY MOBILIZATION POCs

- 1. Name:**
- 2. Job Title:**
- 3. MACOM/Agency:**
- 4. Department/Division:**
- 5. Telephone Number:**
- 6. Are you aware of any mobilization courses, seminars, workshops, conferences, symposiums, or exercises that occur?**
What?
When? Recurring?
Where?
Length?
Requirements? Restrictions?
Sponsor?
POC? Telephone Number?
- 7. Have you attended any courses, seminars, workshops, conferences or exercises related to mobilization issues? If so ...**
What?
When?
Where?

Beneficial?	yes	no	why
Recommend?	yes	no	why
- 8. Was the training specific to one or more of the following functional areas?**
 - (a) Personnel**
 - (b) Transportation/Logistics**
 - (c) Material**
 - (d) Medical Support**
 - (e) Forces**
 - (f) Industrial Base**
 - (g) Command, Control and Communication**
 - (h) Mobilization Stations**
 - (i) Training Base**
 - (j) Other**

OPTIONAL QUESTIONS:

9. Have you attended the following:
- | | | |
|---|-----|----|
| (a) TRADOC's Mobilization and Deployment Planning Course? | yes | no |
| (b) Annual ICAF Mobilization Conference? | yes | no |
| (c) Global War Games? | yes | no |
| (d) North American Defense Industrial Base Conference? | yes | no |

10. Are you familiar with any private organizations or associations that work in the mobilization arena (e.g., American Defense Preparedness Association)?
11. Do you feel that mobilization training and networking is important? If so, why?
12. Do you feel that the mobilization training resources that exist are beneficial?
13. Do you have any recommendations related to peacetime mobilization training? What?
14. Can you recommend any other people to call in respect to mobilization training?

SPECIFIC QUESTIONS:

15. Ask Military Officers:
 - (a) What is your occupational specialty/military occupational speciality?
 - (b) How long have you worked in this specific job?
 - (c) Is this your first mobilization related job assignment?
 - (d) How long was your predecessor in this job?
 - (e) Did your predecessor brief you on the what, who and where's of this job before leaving?
 - (f) What percentage of your job is devoted to mobilization issues?
 - (g) Have you attended mobilization training or networking resources after entering this job assignment? If so, would you recommend?
16. Ask Civilians:
 - (a) How long have you worked in this specific job assignment?
 - (b) Is this your first mobilization related job assignment?
 - (c) How long was your predecessor in this job?
 - (d) Did your predecessor brief you on the what, who and where's of the job before leaving?
 - (e) What percentage of your job is devoted to mobilization issues?
 - (f) Have you attended mobilization training or networking resources after entering this job assignment? If so, would you recommend it?

TRAINING AND NETWORKING IDENTIFICATION FORM

If you are aware of mobilization training and networking resources that have not been identified in this document, please complete this form and return it to ESC. The response address is on the reverse side of this form.

FROM: _____
ORGANIZATION/OFFICE: _____
DATE: _____

1. What type of training? (Check one)
☐ Formal course
☐ Conference/Symposium
☐ Seminar/Workshop
☐ Exercise
☐ Service school program
2. Which of the following mobilization functional areas are discussed in this training? (Check one or more)

<input type="checkbox"/> General	<input type="checkbox"/> Forces
<input type="checkbox"/> Personnel	<input type="checkbox"/> Industrial Base
<input type="checkbox"/> Transportation/Logistics	<input type="checkbox"/> Command/Control/Communications
<input type="checkbox"/> Materiel	<input type="checkbox"/> Mobilization Stations
<input type="checkbox"/> Medical Support	<input type="checkbox"/> Training Base
3. Name or title of training:
4. When it occurs:
5. How often it occurs:
6. Location of training:
7. Duration of training:
8. Specific requirements/restrictions:
9. Sponsor:
10. Synopsis or purpose of training:
11. Is this training beneficial for individuals concerned with mobilization preparedness?
12. Would you recommend this training? If so, why?
13. Has this Training and Networking Resource Inventory been helpful to you?